

The General Fund

All of Shaler Township's operations for general government, public safety, public works, parks and recreation, and miscellaneous revenues are accounted for in the General Fund.

Total revenues for the 2018 budget year are \$ 11,680,064 which is an increase of .23% over the 2017 budgeted revenues. Planned expenditures for the 2018 budget year total \$ 12,696,064. The 2018 General Fund budget will be balanced using the proposed beginning fund balance of \$3,245,265. The 2018 beginning balance is \$179,767 less than the 2017 actual beginning balance which indicates that 2017 expenditures exceeded revenues by this amount

The 2018 budget maintains existing staff and service levels. The 2018 tax millage rate will remain unchanged from the 2017 rate of 2.49 mills. Shaler Township is a very affordable community in which to live, providing a full service police and public works department, as well as a community library and active emergency medical services organization.

**SHALER TOWNSHIP MUNICIPAL BUILDING
300 WETZEL ROAD, GLENSHAW, PA 15116**



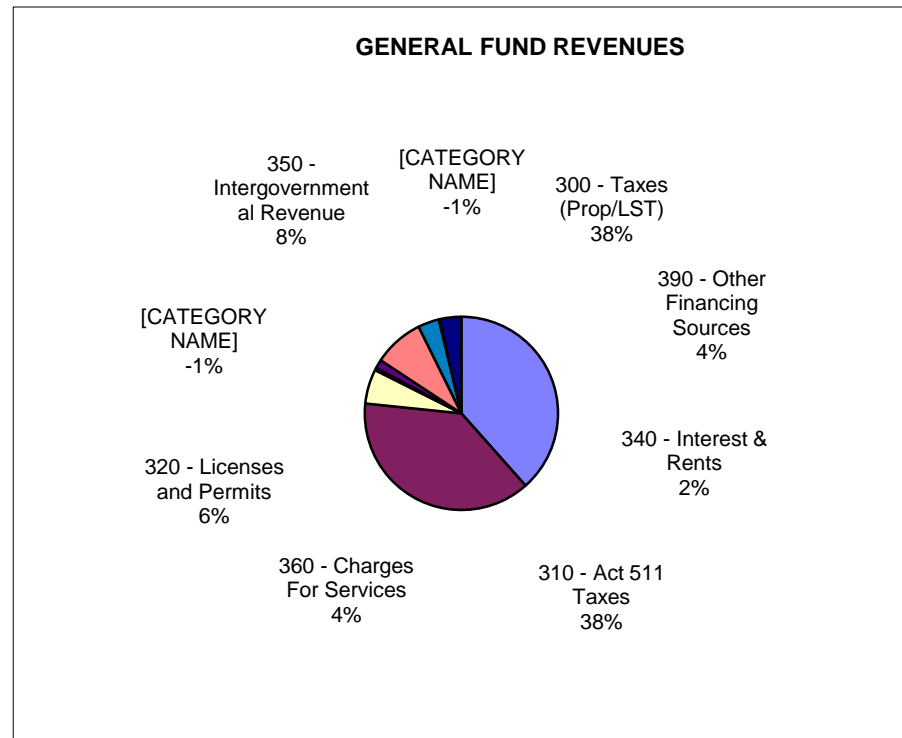
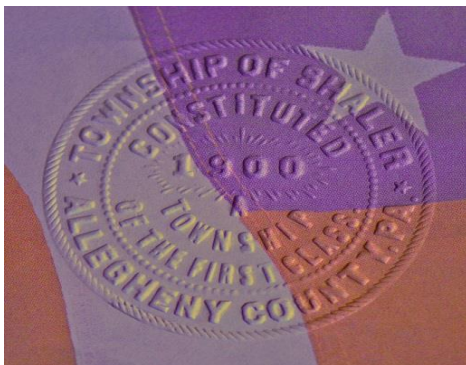
Revenue Summary

The Township of Shaler 2018 General Fund Budget includes total revenues of \$ 11,678,620.

The majority of these revenues are derived from the collection of Real Estate Taxes, Earned Income Taxes and Charges for Services and franchise fees for both refuse collection and cable television.

Other sources of revenue in the 2018 budget are obtained from the sale of Licenses and Permits, Fines and Forfeits, Interest, Rents and Royalties, Intergovernmental Revenues, and Other Financing Services.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|---------------------------------|----------------------|----------------------|
| 300 - Taxes (Prop/LST) | 4,562,575 | 4,536,510 |
| 310 - Act 511 Taxes | 4,446,500 | 4,506,500 |
| 320 - Licenses and Permits | 675,500 | 680,750 |
| 330 - Fines & Forfeits | 47,825 | 47,750 |
| 340 - Interest & Rents | 160,950 | 172,135 |
| 350 - Intergovernmental Revenue | 879,615 | 995,889 |
| 360 - Charges For Services | 407,719 | 417,395 |
| 380 - Miscellaneous Revenue | 15,500 | 15,950 |
| 390 - Other Financing Sources | 455,884 | 427,340 |
| Total Revenues | \$ 11,652,068 | \$ 11,800,219 |



Revenue Activity Description

Property/Local Services Tax

The 2018 property tax revenues are projected to be \$4,150,000. The proposed millage rate for the 2018 budget is 2.49 mills. This remains unchanged from the 2017 millage rate and remains unchanged from 2013. Local service tax revenues are budgeted at \$200,000 for 2018. The collection of local service taxes has been designated to Keystone Collections and 2018 will be their first full year of collection of this tax.

Act 511 Taxes

This activity includes revenues from the earned income tax, deed transfer tax and mechanical device tax. The 2018 anticipated EIT revenues for both current and delinquent taxes are \$4,506,500. Keystone Collections is the appointed collector for both current and delinquent earned income tax.

Licenses & Permits

The 2018 budget includes the Cable Television Franchise fee from Comcast and Verizon, the two authorized cable providers in the Township. Total revenues for this activity are \$680,000. Township management believes that as subscribers to cable service decline, corresponding revenues will also decline.

Fines & Forfeits

The 2018 budget includes revenues from all fines and forfeits in the amount of \$47,750.

Interest, Rents & Royalties

The refuse franchise fee revenue has been budgeted at \$122,250. The municipal building houses two tenants resulting in annual rent revenues of \$42,735.

Intergovernmental Revenue

This revenue represents a portion of the additional 1% sales tax (RAD) levied on purchases made within Allegheny County. Revenues for this activity total \$480,000. The Act 205 funds are a pass through for employee pension plan funding. The DER Performance Grant is based on the volume of recycling generated throughout the Township with residential and commercial

Charges for Services

The total 2018 revenues for these line items are estimated at \$417,395. Charges for services include reimbursement for snow removal from state and county governments, recreation user fees, building & zoning fees and reimbursement for police services utilized by other agencies.

Miscellaneous Revenue

These revenues cannot be accounted for in other revenue classifications and are grouped in this activity.

Other Financing Sources

A transfer of \$231,537 from the Sanitary Sewer Fund to the General Fund is also included in this line item. This transfer includes payment for administrative services provided by Township management.

Summary of Revenues

| Beginning Balance | | \$ 3,909,342 | \$ 3,177,975 | \$ 3,424,982 | \$ 3,424,982 | \$ 3,245,265 | -5.25% |
|--|------------------------------------|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|
| 300 - Property & Local Services Taxes | | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
| 301 - Real Estate Tax | | | | | | | |
| 3010.0100 | Current Year | \$ 4,143,850 | \$ 4,134,892 | \$ 4,195,000 | \$ 4,156,195 | \$ 4,150,000 | -1.07% |
| 3010.0300 | Delinquent Taxes | 144,565 | 181,059 | 170,000 | 180,351 | 175,000 | 2.94% |
| 3010.1000 | Litigation Settlement | 2,500 | 2,500 | 2,500 | 2,500 | 11,510 | 360.40% |
| | Total Real Estate Taxes | 4,290,915 | 4,318,451 | 4,367,500 | 4,339,046 | 4,336,510 | -0.71% |
| 305 - Local Services Tax | | | | | | | |
| 3050.0000 | Local Services Tax | 183,444 | 180,855 | 195,000 | 209,375 | 200,000 | 2.56% |
| 3050.1000 | Local Services Tax Commission Paid | 734 | 876 | 75 | 379 | - | -100.00% |
| | Total Local Services Tax | 184,178 | 181,731 | 195,075 | 209,754 | 200,000 | 2.52% |
| | Total Taxes | 4,475,093 | 4,500,182 | 4,562,575 | 4,548,800 | 4,536,510 | -0.57% |
| 310 - Act 511 Taxes | | | | | | | |
| 3100.1000 | Deed Transfer Tax | 394,549 | 410,397 | 410,000 | 446,915 | 425,000 | 3.66% |
| 3100.2000 | Earned Income tax | 3,940,678 | 4,039,849 | 3,945,000 | 3,998,916 | 4,000,000 | 1.39% |
| 3100.2010 | Earned Income tax - delinquent | 181,907 | 104,082 | 75,000 | 97,813 | 65,000 | -13.33% |
| 3100.7000 | Mechanical Devices Tax | 28,200 | 48,100 | 16,500 | 18,750 | 16,500 | 0.00% |
| | Total Act 511 Taxes | 4,545,334 | 4,602,427 | 4,446,500 | 4,562,394 | 4,506,500 | 1.35% |

| 320 - Licenses and Permits | | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
|--|--|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|
| 321 - Business Licenses | | | | | | | |
| 3210.0600 | Solicitation Permits | 1,052 | 1,300 | 500 | 1,220 | 750 | 50.00% |
| 3210.0800 | Cable Television Fees | <u>678,170</u> | <u>694,728</u> | <u>675,000</u> | <u>697,284</u> | <u>680,000</u> | <u>0.74%</u> |
| | Total Business Licenses | 679,222 | 696,028 | 675,500 | 698,504 | 680,750 | 0.78% |
| Total Licenses and Permits | | 679,222 | 696,028 | 675,500 | 698,504 | 680,750 | 0.78% |
| 330 - Fines & Forfeits | | | | | | | |
| 3310.0100 | Magistrate Fines | 22,104 | 26,827 | 25,000 | 25,185 | 25,000 | 0.00% |
| 3310.0200 | D.U.I . Arrests | 12,136 | 10,078 | 9,500 | 9,711 | 9,500 | 0.00% |
| 3310.0300 | State Police Fines | 14,373 | 12,574 | 13,250 | 15,064 | 13,250 | 0.00% |
| 3310.0500 | Parking Fines | <u>167</u> | <u>97</u> | <u>75</u> | <u>-</u> | <u>-</u> | <u>-100.00%</u> |
| | Total Fines & Forfeits | 48,780 | 49,577 | 47,825 | 49,960 | 47,750 | -0.16% |
| 340 - Interest & Rents | | | | | | | |
| 3400.2900 | Refuse Franchise Fee | 116,647 | 118,085 | 116,000 | 122,125 | 122,250 | 5.39% |
| 3400.9900 | Land/Building Rental (NHCOG) | 14,400 | 14,400 | 15,600 | 15,450 | 15,450 | -0.96% |
| 3400.9901 | Land/Building Rental (Senate 30th District) | 28,600 | 24,200 | 26,400 | 26,750 | 27,285 | 3.35% |
| 3410.1000 | Sweep Account Interest | 402 | 840 | 450 | 625 | 650 | 44.44% |
| 3410.1100 | Interest on Investments | <u>382</u> | <u>3,734</u> | <u>2,500</u> | <u>6,875</u> | <u>6,500</u> | <u>160.00%</u> |
| | Total Interest & Rents | 160,431 | 161,258 | 160,950 | 171,825 | 172,135 | 6.95% |
| 350 - Intergovernmental Revenue | | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |

Township of Shaler

**2018 Annual Budget Report
General Fund**

| | | | | | | | |
|-----------|--|------------------|----------------|----------------|----------------|----------------|---------------|
| 3550.0100 | PURTA Tax | 10,574 | 10,139 | 10,000 | 9,373 | 9,200 | -8.00% |
| 3550.0400 | Alcohol Beverage Taxes | 3,950 | 3,650 | 3,650 | 3,950 | 3,950 | 8.22% |
| 3550.0500 | Act 205 Monies | 351,900 | 185,031 | 172,465 | 200,800 | 297,739 | 72.64% |
| 3550.0700 | Foreign Fire Premium | 169,019 | 167,939 | 170,000 | 154,112 | 155,000 | -8.82% |
| 3550.0800 | General Sales Tax (RAD) | 459,593 | 501,330 | 475,000 | 486,318 | 480,000 | 1.05% |
| 3550.1500 | DER Performance Grant | 44,233 | 51,886 | 48,500 | 55,864 | 50,000 | 3.09% |
| | Total Intergovernmental Revenue | 1,039,269 | 919,976 | 879,615 | 910,417 | 995,889 | 13.22% |

360 - Charges For Services

361 - General Government

| | | | | | | | |
|-----------|---------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| 3610.0320 | Fees for Site Development | 7,750 | 6,900 | 5,500 | 16,405 | 5,500 | 0.00% |
| 3610.0340 | Zoning Hearing Fees | 2,500 | 2,125 | 1,250 | 2,025 | 1,850 | 48.00% |
| 3610.0350 | Zoning Compliance Letters | 15,980 | 18,065 | 15,000 | 16,445 | 15,750 | 5.00% |
| 3610.0360 | Street Opening Permits | 425 | 3,500 | 250 | 1,250 | 250 | 0.00% |
| 3610.0370 | Building Permits | 29,874 | 120,026 | 22,500 | 41,060 | 26,500 | 17.78% |
| 3610.0371 | Accessory Building Permits | 4,471 | 6,025 | 5,000 | 4,395 | 4,000 | -20.00% |
| 3610.0372 | Labor/Industry Fee | 472 | 588 | 500 | 780 | 500 | 0.00% |
| 3610.0390 | Subdivision / Developers Fees | 1,600 | 100 | - | - | - | 0.00% |
| 3640.0100 | Gasoline Sales | 29,131 | 21,828 | 24,500 | 23,179 | 22,500 | -8.16% |
| 3610.0500 | Sale of Maps and Ordinances | 70 | 80 | 100 | 50 | 50 | -50.00% |
| 3610.0600 | Reimburse E.I.T. Expenses | 26,251 | 24,425 | - | 2,471 | - | 0.00% |
| 3610.0700 | School District Utilities | 967 | 742 | 825 | 859 | 850 | 3.03% |
| 3610.0800 | Laidlaw Utilities | 207 | 270 | 200 | 207 | 200 | 0.00% |
| 3610.5800 | Sale of No Lien Letters | 17,683 | 19,150 | 17,500 | 17,153 | 17,500 | 0.00% |
| 3610.9100 | Civil Service Application | 1,260 | - | 1,500 | 1,650 | - | -100.00% |
| 3610.9400 | Sale of Property/Supplies | 76,149 | 62,019 | 30,000 | 63,473 | 30,000 | 0.00% |
| 3610.9401 | Sale of Property/Scrap | 8,638 | 8,594 | 7,500 | 5,095 | 5,500 | -26.67% |
| 3610.9500 | Leaf Collection Bags | 2,395 | 2,277 | 2,250 | 2,250 | 2,250 | 0.00% |
| | Total General Government | 225,823 | 296,714 | 134,375 | 198,747 | 133,200 | -0.87% |

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
|--|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|
|--|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|

Township of Shaler

2018 Annual Budget Report
General Fund

362 - Public Safety

| | | | | | | | |
|-----------|-------------------------------|---------------|---------------|---------------|----------------|---------------|--------------|
| 3620.0110 | Educational Service | 34,146 | 34,402 | 35,650 | 34,355 | 32,000 | -10.24% |
| 3620.0120 | School Events | 13,880 | 12,483 | 15,000 | 13,188 | 13,500 | -10.00% |
| 3620.0135 | Other Revenue | 43,700 | 29,324 | 2,500 | 236,270 | 12,500 | 400.00% |
| 3620.0140 | Sale of Accident Reports | 5,475 | 4,380 | 4,000 | 4,608 | 4,500 | 12.50% |
| 3620.0150 | Fingerprint Fees | 265 | - | - | - | - | 0.00% |
| | From Other Governments | 97,466 | 80,589 | 57,150 | 288,421 | 62,500 | 9.36% |

363 - Highways & Streets

| | | | | | | | |
|-----------|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 3630.0510 | Contracted Snow Removal, PennDOT | 52,856 | 39,176 | 35,914 | 45,747 | 45,747 | 27.38% |
| 3630.0520 | Contracted Snow Removal, County | 26,937 | 26,161 | 24,780 | 24,780 | 25,523 | 3.00% |
| | Total Highways & Streets | 79,793 | 65,337 | 60,694 | 70,527 | 71,270 | 17.43% |

367 - Recreation Fees

| | | | | | | | |
|-----------|------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| 3670.5400 | Ballfield Rental | 1,600 | 900 | 1,250 | 1,100 | 1,125 | -10.00% |
| 3670.5500 | Picnic Shelter Permits | 3,130 | 3,530 | 3,500 | 2,935 | 3,000 | -14.29% |
| 3670.8000 | Swimming Pool Rental | 700 | 2,500 | 750 | 3,850 | 2,800 | 273.33% |
| 3670.8100 | Swimming Pool Fees | 49,630 | 64,362 | 65,000 | 78,656 | 65,000 | 0.00% |
| 3670.8500 | Swimming Lessons | 9,913 | 7,607 | 7,500 | 8,680 | 8,000 | 6.67% |
| 3670.8700 | Daily Admission | 84,447 | 76,900 | 75,000 | 56,743 | 68,000 | -9.33% |
| 3670.8900 | July 4th Rentals | 2,400 | 3,180 | 2,500 | 2,880 | 2,500 | 0.00% |
| | Total Recreation Fees | 151,820 | 158,979 | 155,500 | 154,844 | 150,425 | -3.26% |

| | | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Total Charges For Services | 554,902 | 601,619 | 407,719 | 712,539 | 417,395 | 2.37% |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|

| 380 - Miscellaneous Revenue | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
|------------------------------------|--------------------|--------------------|--------------------|-----------------------|----------------------|-----------------|
|------------------------------------|--------------------|--------------------|--------------------|-----------------------|----------------------|-----------------|

380 - Miscellaneous Revenue

| | | | | | | | |
|-----------|------------------------------------|----------------|---------------|---------------|---------------|---------------|--------------|
| 3800.0000 | Miscellaneous Revenue | 13,290 | 13,810 | 7,500 | 9,005 | 7,500 | 0.00% |
| 3800.0100 | NSF Charges | 226 | 50 | - | 25 | - | 0.00% |
| 3800.1500 | Insurance Claim Revenue | 79,615 | 46,312 | - | 15,652 | - | 0.00% |
| 3800.1600 | Fire Escrow Administration Fee | - | - | - | - | - | 0.00% |
| 3800.5900 | SNIP Donations | 4,400 | 4,120 | 4,500 | 4,200 | 4,250 | -5.56% |
| 3800.6000 | 5K Memorial Race | 3,793 | 3,315 | 3,500 | 4,318 | 4,200 | 20.00% |
| | Total Miscellaneous Revenue | 101,324 | 67,607 | 15,500 | 33,200 | 15,950 | 2.90% |

390 - Other Financing Sources

390 Transfers from Other Fund

| | | | | | | | |
|-----------|---|----------------|----------------|----------------|----------------|----------------|---------------|
| 392.0300 | Transfer from Liquid Fuels Fund | - | - | - | 250,000 | - | 0.00% |
| 3920.8101 | Transfer from Sanitary Sewer-Commissioners | 13,176 | 14,607 | 15,000 | 14,292 | 15,000 | 0.00% |
| 3920.8102 | Transfer from Sanitary Sewer - General Govt. | 108,368 | 106,992 | 107,500 | 100,958 | 110,000 | 2.33% |
| 3920.8104 | Transfer from Sanitary Sewer - MIS Department | 3,588 | 5,999 | 3,750 | 4,360 | 4,000 | 6.67% |
| 3920.8105 | Transfer from Sanitary Sewer - Public Works | 11,350 | 15,786 | 15,000 | 8,024 | 8,500 | -43.33% |
| 3920.8107 | Transfer from Sanitary Sewer - PW Supervision | 48,976 | 49,366 | 25,000 | 56,847 | 58,500 | 134.00% |
| 3920.8106 | Transfer from Sanitary Sewer - Engineering | 29,760 | 33,256 | 50,000 | 44,625 | 47,500 | -5.00% |
| 3920.8108 | Transfer from Sanitary Sewer - Legal | 2,425 | 3,991 | - | 2,431 | 2,500 | 100.00% |
| 3920.8109 | Transfer from Sanitary Sewer - Building Maint | 7,116 | 7,011 | 7,250 | - | - | -100.00% |
| | Total Interfund Transfers | 224,759 | 237,008 | 223,500 | 481,537 | 246,000 | 10.07% |

394 - Proceeds From Short Term Debt

395 - Refunds Prior Expenditure

| | | | | | | | |
|-----------|---------------------------|---------|---------|---------|---------|---------|---------|
| 3950.0000 | Refunds Prior Expenditure | 665,518 | 272,820 | 125,000 | 141,342 | 110,000 | -12.00% |
| 3950.0200 | COBRA / BC / BS Payments | 5,798 | 3,298 | 2,415 | 2,435 | 2,415 | 0.00% |

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
|--|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|
|--|------------------------|------------------------|------------------------|---------------------------|--------------------------|---------------------|

Township of Shaler

2018 Annual Budget Report
General Fund

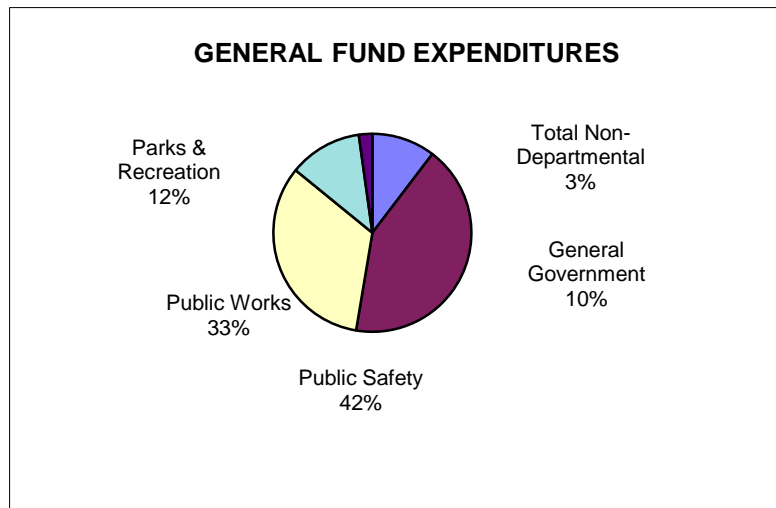
| | | | | | | | |
|-----------|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|
| 3950.0800 | Task Force Reimbursement | 13,250 | 16,328 | 15,000 | 10,256 | 13,450 | -10.33% |
| 3950.2000 | Employee Health Care Contribution | 49,709 | 47,195 | 56,298 | 52,057 | 53,000 | -5.86% |
| 3950.3800 | Conferences / Meetings Refunds | 955 | - | - | 2,061 | - | 0.00% |
| 3950.4800 | Library Benefit Reimbursement | 30,743 | 31,480 | 31,396 | 36,524 | - | -100.00% |
| 3950.4900 | EIT Court Cost Reimbursement | 23,968 | 15,647 | - | 760 | - | 0.00% |
| 3950.8201 | EMS Mechanics | 852 | - | - | - | - | 0.00% |
| 3950.8500 | Library Maintenance/Supplies | 2,333 | 2,062 | 1,750 | 1,950 | 1,950 | 11.43% |
| 3950.8600 | HSWA Mechanics | 1,866 | - | - | - | - | 0.00% |
| 3950.8652 | HSWA - Snow/Ice Control | 2,240 | 515 | 525 | 169 | 525 | 0.00% |
| | Total Refunds Prior Expenditure | 797,232 | 389,344 | 232,384 | 247,554 | 181,340 | -21.97% |
| | Total Other Financing Sources: | \$ 1,021,991 | \$ 626,352 | \$ 455,884 | \$ 729,091 | \$ 427,340 | -6.26% |
| | Total Current Revenues | \$ 12,626,346 | \$ 12,225,027 | \$ 11,652,068 | \$ 12,416,731 | \$ 11,800,219 | 1.27% |
| | Total Revenues + Cash Reserves | \$ 16,535,688 | \$ 15,403,002 | \$ 15,077,050 | \$ 15,841,712 | \$ 15,045,484 | -0.21% |

The General Fund

The General Fund Expenditures represent the day to day operations of the Township. It is the duty of Shaler Township to provide all residents with Public Safety and Public Works. The Township also provides a variety of Recreational services including a public pool and library.

The General Fund provides the allocation of all revenue sources to guarantee these services to the residents of Shaler Township. Services included in this budget are: General Government; Public Safety; Public Works; Parks and Recreation; and other miscellaneous services.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|---|----------------------|----------------------|
| General Government | \$ 1,307,910 | \$ 1,327,114 |
| Public Safety | 5,113,608 | 5,415,137 |
| Public Works | 4,476,041 | 4,257,594 |
| Parks & Recreation | 1,524,091 | 1,526,736 |
| Total Non-Departmental | 572,688 | 281,800 |
| Total General Fund Expenditures: | \$ 12,994,338 | \$ 12,808,381 |



Summary of General Fund Expenditures

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Proposed | % Change |
|--|------------------|------------------|------------------|-------------------|------------------|--------------|
| General Government | | | | | | |
| 4000.0000 Board Of Commissioners | \$ 130,291 | \$ 148,010 | \$ 140,250 | \$ 145,770 | \$ 151,135 | 7.76% |
| 4010.0000 Office of the Manager | 282,247 | 252,959 | 264,240 | 286,358 | 282,666 | 6.97% |
| 4020.0000 Finance | 248,715 | 250,934 | 272,924 | 295,560 | 330,064 | 20.94% |
| 4031.0000 Collection of Real Estate Taxes | 96,547 | 61,812 | 79,040 | 74,389 | 78,477 | -0.71% |
| 4032.0000 Collection of EIT/Payroll Assistant | 125,663 | 111,701 | 96,296 | 117,906 | 5,295 | -94.50% |
| 4040.0000 Legal Fees | 48,736 | 50,539 | 57,500 | 48,624 | 54,500 | -5.22% |
| 4070.0000 MIS Department | 35,919 | 62,128 | 72,700 | 73,832 | 85,100 | 17.06% |
| 4080.0000 Engineering | 114,381 | 98,717 | 108,610 | 110,511 | 141,235 | 30.04% |
| 4085.0000 Engineering- Subcontracted | - | - | 11,700 | 16,633 | 27,000 | 130.77% |
| 4090.0000 Operation & Maintenance of Buildings | 136,180 | 179,348 | 204,650 | 212,162 | 171,642 | -16.13% |
| Total General Government | 1,218,679 | 1,216,147 | 1,307,910 | 1,381,744 | 1,327,114 | 1.47% |
| Public Safety | | | | | | |
| 4100.0000 Police Supervision | \$ 589,955 | \$ 576,341 | \$ 621,385 | \$ 655,355 | \$ 623,912 | 0.41% |
| 4101.0000 Police Sergeants | 402,239 | 391,514 | 388,305 | 413,999 | 448,977 | 15.62% |
| 4104.0000 Police Uniformed Patrol | 2,278,247 | 2,229,722 | 2,441,477 | 2,657,733 | 2,828,039 | 15.83% |
| 4105.0000 Traffic Control | 99,586 | 97,850 | 104,224 | 102,163 | 106,009 | 1.71% |
| 4106.0000 Police Patrol Vehicles | 230,622 | 190,964 | 240,683 | 238,222 | 206,549 | -14.18% |
| 4108.0000 Police Detectives | 282,679 | 294,836 | 325,786 | 315,691 | 331,356 | 1.71% |
| 4109.0000 Police Station / Buildings | 84,238 | 43,890 | 49,486 | 60,617 | 69,425 | 40.29% |
| 4110.0000 Contribution to Fire Companies | 364,432 | 397,075 | 430,680 | 424,227 | 417,448 | -3.07% |
| 4111.0000 Contributions to Fire Police | 8,611 | 6,035 | 7,325 | 8,510 | 8,750 | 19.45% |
| 4120.0000 Contributions to Ambulances | 131,428 | 133,349 | 298,257 | 129,244 | 142,200 | -52.32% |
| 4130.0000 Building / Plumbing | 180,366 | 185,957 | 201,075 | 189,162 | 227,547 | 13.17% |
| 4140.0000 Planning & Zoning | 4,286 | 3,697 | 4,925 | 4,150 | 4,925 | 0.00% |
| Total Public Safety | 4,656,689 | 4,551,230 | 5,113,608 | 5,199,073 | 5,415,137 | 5.90% |
| | 2015 | 2016 | 2017 | 2017 | 2018 | % |

| | Actual | Actual | Budget | Projected | Proposed | Change |
|---|------------------|------------------|------------------|------------------|------------------|---------------|
| Public Works | | | | | | |
| 4300.0000 Public Works Supervision | 366,270 | 342,300 | 373,286 | 374,183 | 383,531 | 2.74% |
| 4301.0000 Public Works Union Force | 1,044,748 | 962,643 | 1,087,649 | 911,210 | 1,038,107 | -4.55% |
| 4302.0000 Public Works Garage | 57,061 | 62,109 | 68,914 | 66,636 | 78,278 | 13.59% |
| 4320.0000 Snow & Ice Removal | 836,601 | 183,233 | 240,138 | 192,947 | 211,608 | -11.88% |
| 4330.0000 Street Signs and Markings | 25,679 | 35,307 | 30,550 | 29,200 | 30,550 | 0.00% |
| 4340.0000 Street Lighting | 676 | 9,251 | 785 | 21,750 | 4,500 | 473.25% |
| 4350.0000 Groundskeeping | 69,755 | 31,746 | 51,871 | 42,483 | 50,995 | -1.69% |
| 4360.0000 Storm Sewer Maintenance | 418,294 | 479,541 | 551,000 | 470,925 | 516,000 | -6.35% |
| 4365.0000 Storm Sewer MS 4 Compliance | 15,538 | 31,910 | 61,900 | 51,025 | 149,950 | 142.25% |
| 4370.0000 Repair of Tools, Machinery & Vehicles | 838,107 | 499,278 | 443,298 | 364,766 | 402,596 | -9.18% |
| 4380.0000 Construction of Highways | 1,956,461 | 1,791,258 | 1,521,000 | 1,429,316 | 1,319,250 | -13.26% |
| 4384.0000 Creek Channel Restoration | 61,513 | 15,419 | 34,500 | 16,016 | 17,750 | -48.55% |
| 4480.0000 Water Authority Services | 15,575 | 8,865 | 11,150 | 50,505 | 54,480 | 388.61% |
| Total Public Works | 5,706,278 | 4,452,860 | 4,476,041 | 4,020,962 | 4,257,594 | -4.88% |
| Parks & Recreation | | | | | | |
| 4520.0000 Swimming Pool | \$ 206,915 | \$ 186,634 | \$ 222,843 | \$ 205,644 | \$ 212,961 | -4.43% |
| 4540.0000 Parks & Recreation Supervision | 128,147 | 121,485 | 139,275 | 125,703 | 137,937 | -0.96% |
| 4545.0000 Parks & Recreation / Personnel | 482,706 | 529,900 | 546,406 | 468,552 | 544,672 | -0.32% |
| 4560.0000 Libraries | 530,923 | 553,705 | 560,377 | 570,058 | 563,476 | 0.55% |
| 4570.0000 Community Celebrations | 33,742 | 40,022 | 43,900 | 40,141 | 61,400 | 39.86% |
| 4610.0000 Conservation of Resources | 7,240 | 4,290 | 11,290 | 11,290 | 6,290 | -44.29% |
| Total Parks & Recreation | 1,389,673 | 1,436,036 | 1,524,091 | 1,421,387 | 1,526,736 | 0.17% |
| | 2015 | 2016 | 2017 | 2017 | 2018 | % |

| | Actual | Actual | Budget | Projected | Proposed | Change |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------|
| Non-Departmental | | | | | | |
| 4710.0000 Debt Retirement | \$ 2,949 | \$ 4,087 | \$ 3,500 | \$ 2,595 | \$ - | -100.00% |
| 4860.0000 Insurance | 107,900 | 105,482 | 111,450 | 107,005 | 122,950 | 10.32% |
| 4890.0000 Retiree Health Benefits | 202,037 | 203,396 | 242,138 | 33,997 | - | -100.00% |
| 4920.0000 Transfers to Capital Reserves | - | - | 175,000 | 425,000 | 125,000 | -28.57% |
| 4930.0000 Reserve for Contingencies | <u>73,508</u> | <u>8,783</u> | <u>40,600</u> | <u>4,685</u> | <u>33,850</u> | -16.63% |
| Total Non-Departmental | 386,394 | 321,748 | 572,688 | 573,282 | 281,800 | -50.79% |
| Total General Fund Expenditures: | <u>\$ 13,357,713</u> | <u>\$ 11,978,021</u> | <u>\$ 12,994,338</u> | <u>\$ 12,596,447</u> | <u>\$ 12,808,381</u> | <u>-1.43%</u> |

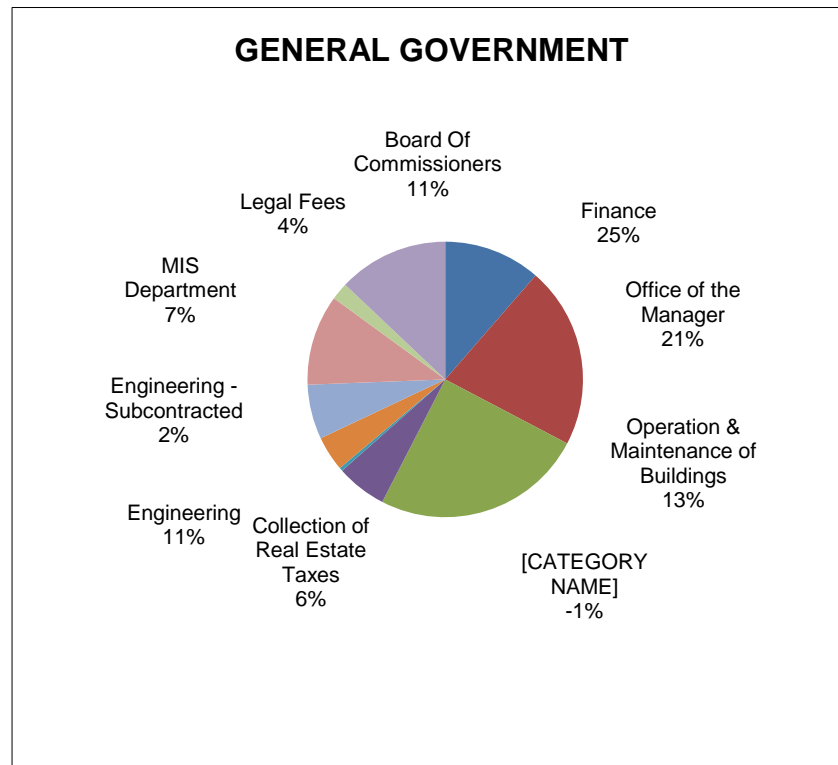
General Government - 2018 Budget

General Government activities include the expenditures made by the Board of Commissioners, the legislative branch of Township Government, and the Township Manager, the chief administrative officer of the Township. The provision for legal and engineering services are also budgeted in the General Government function. In addition, all expenditures for the Finance Department, Management Information Services and Real Estate and operation of the Township's municipal building are budgeted in this section.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|--------------------------------------|----------------------------|----------------------------|
| Board Of Commissioners | \$ 140,250 | \$ 151,135 |
| Office of the Manager | 264,240 | 282,666 |
| Finance | 272,924 | 330,064 |
| Collection of Real Estate Taxes | 79,040 | 78,477 |
| Collection of Delinquent EIT | 96,296 | 5,295 |
| Legal Fees | 57,500 | 54,500 |
| MIS Department | 72,700 | 85,100 |
| Engineering | 108,610 | 141,235 |
| Engineering - Subcontracted | 11,700 | 27,000 |
| Operation & Maintenance of Buildings | 204,650 | 171,642 |
| Total General Government: | <u>\$ 1,307,910</u> | <u>\$ 1,327,114</u> |



Timothy J. Rogers, Township Manager



General Government - Activity Description

Board of Commissioners

The Board of Commissioners consists of seven members. All members are elected by the registered voters of the ward in which the member resides. From these seven members, a President and Vice President are elected by their peers. Board members serve a term of four years. The Board of Commissioners form the legislative branch of Township government. The Board is responsible for the appointment of the Township Manager, and all of the various boards and commissions. The Board determines municipal policy, approves the level of services to be provided, adopts the Township's budget, and determines the annual tax rate.

Office of the Manager

The management staff is responsible for administering the programs and policies established by the Board of Commissioners. The Township Manager is hired to serve the Board of Commissioners and Township, and bring to the local government the benefits of training and experience in administering all projects and programs sponsored by the Township. The Township Manager is relied upon to provide complete and objective information, to advise the Board of Commissioners of all Township affairs, and to determine the long term results of proposed actions. Current staffing levels for the department are the Manager and one Administrative Assistant.

Finance Department

The Finance Department is responsible for administering the financial activities of the Township. The Director of Finance and Administration oversees that proper accounting methods are utilized. This department assists the Township Manager in preparing the Township budget and monitors the budget throughout the year. In addition, investment of funds, cash flow analysis, accounts payable and receivable, and payroll and personnel management are the responsibility of the Finance Department. The Finance Department's budget allows for two full time non union personnel and one full time union employees. Staffing will be contingent upon a decision by the Board regarding an assistant finance position.

Collection of Real Estate Taxes

This department is responsible for the billing and collection of taxes assessed on Real Estate in the Township subject to the rates and millage established by the Board of Commissioners and within the constraints set by the Commonwealth of Pennsylvania and Allegheny County. The ultimate responsibility of real estate tax collection rests with the elected Tax Collector. The Tax Collector is elected by registered voters residing within the Township. The Township has appointed the elected Tax Collector as the Treasurer of the Township.

Collection of Earned Income Tax /Payroll Assistant

This department has been eliminated for 2018.

Legal Fees

The Township Solicitor is appointed by the Board of Commissioners and serves as the Township's chief legal officer by representing and advising the Township on all legal matters. The Township Solicitor represents the Township in litigation, prepares and reviews contracts and ordinances, and provides legal advice to the Board of Commissioners and Township Manager on matters of Township business.

MIS Department

This budget category allows for expenses associated with the computer operations of the Township. The Township utilizes a computer consultant for this budget category at significant cost savings.

Engineering

This budget category includes the Township Engineer. The engineer is responsible for coordinating all storm, sanitary and public works projects throughout the Township. This department will be responsible for oversight of the Townships' 2018 road paving program that is budgeted at \$1,200,000. One full time non union employee is budgeted in this category.

Sub Contracted Engineering

This budget category includes all work issued to outside engineering firms such as specialized surveying.

Operation and Maintenance of Buildings

This activity accounts for expenditures related to the operation of the Township's municipal building. The municipal building houses the Township's administrative offices, as well as the police department. Expenditures for all building maintenance and utilities, including services provided by external contractors are found in this account. Expenditures for the operation of the police department portion of the building are maintained in a separate account. Staffing levels allow for one full-time union employee.

Department: General Government
Activity: Board of Commissioners
Fund: General
Account: 1.4000

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4000.1110 | Salaries - Commissioners | \$ 30,625 | \$ 30,625 | \$ 30,625 | \$ 30,624 | \$ 30,624 | 0.00% |
| 4000.1560 | Employee Benefits - Health Care | 7,853 | 5,901 | 6,500 | 6,126 | 9,468 | 31.35% |
| 4000.1562 | Employee Benefits - Eye/Dental | 1,991 | 1,504 | 1,500 | 1,619 | 1,750 | 14.29% |
| 4000.1580 | Employee Benefits: Life Insurance | 756 | 761 | 780 | 756 | 800 | 2.50% |
| 4000.1610 | Employee Benefits: Social Security | 2,324 | 2,331 | 2,345 | 2,343 | 2,343 | -0.10% |
| | Total Personnel Services: | 43,549 | 41,122 | 41,750 | 41,467 | 44,985 | 7.19% |
| Commodities: | | | | | | | |
| 4000.2100 | Office Supplies | 945 | 2,195 | 1,000 | 1,046 | 1,250 | 20.00% |
| 4000.3250 | Communications - Postage | 1,523 | 1,779 | 2,000 | 1,360 | 1,400 | -42.86% |
| 4000.3265 | Communications - Newsletter | 12,813 | 18,368 | 15,000 | 16,850 | 16,500 | 9.09% |
| 4000.4800 | Miscellaneous | 771 | 1,485 | 1,500 | 786 | 1,000 | -50.00% |
| 4000.7500 | Equipment Purchase | 674 | 11,611 | 2,500 | 500 | 1,250 | -100.00% |
| | Total Commodities: | 16,726 | 35,437 | 22,000 | 20,542 | 21,400 | -2.80% |
| Contractual Services: | | | | | | | |
| 4000.3410 | Legal Advertising | 8,980 | 2,888 | 6,500 | 14,714 | 12,500 | 48.00% |
| 4000.3530 | Insurance - Public Officials | 25,606 | 32,030 | 33,500 | 32,030 | 33,500 | 0.00% |
| 4000.3532 | Insurance - Directors Travel | - | 2,700 | - | - | - | 0.00% |
| 4000.4200 | Dues and Subscriptions | 18,859 | 18,800 | 19,500 | 19,964 | 20,000 | 2.50% |
| 4000.4600 | Conferences and Meetings | 12,391 | 13,039 | 15,000 | 14,561 | 16,500 | 9.09% |
| 4000.5200 | Retirement Gifts / Memorial | 4,180 | 1,994 | 2,000 | 2,493 | 2,250 | 11.11% |
| | Total Contractual Services | 70,016 | 71,451 | 76,500 | 83,761 | 84,750 | 9.73% |
| | Total Board Of Commissioners: | 130,291 | 148,010 | 140,250 | 145,770 | 151,135 | 7.20% |

Department: General Government**Activity: Office of the Manager****Fund: General****Account: 1.4010**

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|---------------|
| Personnel Services: | | | | | | |
| 4010.1210 Salary - Manager | \$ 130,951 | \$ 134,552 | \$ 139,450 | \$ 145,186 | \$ 141,540 | 1.48% |
| 4010.1228 Salary - Administrative Assistant | 53,050 | 51,544 | 55,200 | 55,798 | 55,510 | 0.56% |
| 4010.1510 Employee Benefits - Accident Insurance | 1,102 | 1,071 | 1,200 | 860 | 1,200 | 0.00% |
| 4010.1560 Employee Benefits - Health Care | 21,735 | 22,951 | 24,600 | 22,825 | 23,500 | -4.68% |
| 4010.1562 Employee Benefits - Eye/Dental | 1,334 | 1,359 | 1,500 | 1,375 | 1,410 | -6.38% |
| 4010.1565 Employee Benefits - Retiree Health Care | - | - | - | 16,140 | 12,250 | 100.00% |
| 4010.1566 Employee Benefits - Retiree Eye/Dental | - | - | - | 725 | 755 | 100.00% |
| 4010.1580 Employee Benefits: Life Insurance | 432 | 432 | 450 | 432 | 450 | 0.00% |
| 4010.1610 Employee Benefits: Social Security | 13,288 | 13,312 | 14,891 | 15,375 | 15,074 | 1.22% |
| 4010.1615 Employee Benefits: Pension Benefits | 16,927 | 13,748 | 12,034 | 12,034 | 14,492 | 16.96% |
| Total Personnel Services: | 238,819 | 238,969 | 249,325 | 270,751 | 266,181 | 6.33% |
| Commodities: | | | | | | |
| 4010.2100 Office Supplies | 2,488 | 1,756 | 2,000 | 2,750 | 2,250 | 11.11% |
| 4010.2310 Vehicle Operating Expense | 981 | 939 | 1,150 | 1,950 | 2,000 | 42.50% |
| 4010.3250 Communications - Postage | 1,292 | 963 | 1,400 | 1,426 | 1,500 | 6.67% |
| 4010.4800 Miscellaneous | 177 | 513 | 500 | 725 | 750 | 33.33% |
| 4010.7500 Equipment Purchase | 29,589 | 2,181 | 1,500 | 1,375 | 1,500 | 0.00% |
| Total Commodities: | 34,527 | 6,352 | 6,550 | 8,226 | 8,000 | 18.13% |
| Contractual Services: | | | | | | |
| 4010.2330 Vehicle Liability Insurance | 831 | 812 | 845 | 806 | 835 | -1.20% |
| 4010.3210 Communications - Telephone | 855 | 1,036 | 1,150 | 1,358 | 1,500 | 23.33% |
| 4010.3540 Insurance - Workers Compensation | 1,029 | 800 | 520 | 517 | 550 | 5.45% |
| 4010.4200 Dues and Subscriptions | 3,279 | 2,681 | 2,500 | 1,440 | 2,250 | -11.11% |
| 4010.4597 Car Wash Contract | 10 | 25 | 100 | 50 | 100 | 0.00% |
| 4010.4600 Conferences and Meetings | 2,897 | 2,284 | 3,250 | 3,210 | 3,250 | 0.00% |
| Total Contractual Services | 8,901 | 7,638 | 8,365 | 7,381 | 8,485 | 1.41% |
| Total Office of the Manager: | 282,247 | 252,959 | 264,240 | 286,358 | 282,666 | 6.52% |

Department: General Government**Activity: Finance****Fund: General****Account: 1.4020**

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|--|----------------|----------------|----------------|----------------|----------------|---------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4020.1213 | Salary - Director Finance/Administration | \$ 87,260 | \$ 89,832 | \$ 93,590 | \$ 97,055 | \$ 94,840 | 1.32% |
| 4020.1215 | Salary - Finance Assistant | - | - | - | - | 47,000 | 100.00% |
| 4020.1400 | Wages - Union Personnel | 67,010 | 75,955 | 80,319 | 86,052 | 62,740 | -28.02% |
| 4020.1450 | Part Time Wages | - | - | - | 1,200 | - | 0.00% |
| 4020.1510 | Employee Benefits - Accident Insurance | 634 | 893 | 875 | 1,050 | 1,400 | 37.50% |
| 4020.1560 | Employee Benefits - Health Care | 18,942 | 19,023 | 19,968 | 19,710 | 40,888 | 51.16% |
| 4020.1562 | Employee Benefits - Eye/Dental | 2,725 | 3,048 | 3,036 | 2,610 | 3,480 | 12.76% |
| 4020.1580 | Employee Benefits: Life Insurance | 523 | 950 | 1,200 | 390 | 520 | -130.77% |
| 4020.1610 | Employee Benefits: Social Security | 11,729 | 13,063 | 13,304 | 14,008 | 15,650 | 14.99% |
| 4020.1615 | Employee Benefits: Pension Benefits | 9,914 | 8,352 | 6,017 | 19,960 | 7,246 | 16.96% |
| | Total Personnel Services: | 198,737 | 211,115 | 218,309 | 242,034 | 273,764 | 20.26% |
| Commodities: | | | | | | | |
| 4020.2100 | Office Supplies | 3,462 | 3,426 | 3,500 | 3,756 | 3,750 | 6.67% |
| 4020.3250 | Communications - Postage | 1,471 | 902 | 1,400 | 1,360 | 1,450 | 3.45% |
| 4020.4800 | Miscellaneous | 102 | 368 | 500 | 675 | 750 | 33.33% |
| 4020.7500 | Equipment Purchase | 1,131 | 4,140 | 1,000 | 905 | 1,250 | 20.00% |
| | Total Commodities: | 6,166 | 8,837 | 6,400 | 6,696 | 7,200 | 11.11% |
| Contractual Services: | | | | | | | |
| 4020.3110 | Auditing Services | 29,268 | 5,584 | 20,000 | 19,550 | 19,650 | -1.78% |
| 4020.3210 | Communications - Telephone | 570 | 610 | 650 | 1,110 | 1,350 | 51.85% |
| 4020.3540 | Insurance - Worker's Compensation | 869 | 710 | 240 | 265 | 650 | 63.08% |
| 4020.4200 | Dues and Subscriptions | 246 | 1,130 | 325 | 320 | 450 | 27.78% |
| 4020.4523 | Contracted Services - Software Maint | 375 | 5,984 | 7,500 | 6,750 | 7,500 | 0.00% |
| 4020.4547 | Payroll/Personnel Service | 9,517 | 14,646 | 16,500 | 15,850 | 16,250 | -1.54% |
| 4020.4600 | Conferences and Meetings | 2,967 | 2,319 | 3,000 | 2,985 | 3,250 | 7.69% |
| | Total Contractual Services | 43,812 | 30,982 | 48,215 | 46,830 | 49,100 | 1.80% |
| | Total Finance: | 248,715 | 250,934 | 272,924 | 295,560 | 330,064 | 17.31% |

Department: General Government
Activity: Collection of Real Estate Taxes
Fund: General
Account: 1.4031

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services: | | | | | | |
| 4031.1110 Salary - Elected Tax Collector | \$ 14,009 | \$ 13,088 | \$ 14,850 | \$ 13,950 | \$ 13,495 | -10.04% |
| 4031.1610 Employee Benefits: Social Security | <u>1,072</u> | <u>1,001</u> | <u>1,090</u> | <u>1,070</u> | <u>1,032</u> | <u>-5.58%</u> |
| Total Personnel Services: | 15,081 | 14,089 | 15,940 | 15,020 | 14,527 | -9.72% |
| Commodities: | | | | | | |
| 4031.2100 Office Supplies | 2,814 | 256 | 500 | 2,400 | 1,500 | 66.67% |
| 4031.3250 Communications - Postage | <u>1,570</u> | <u>3,523</u> | <u>3,600</u> | <u>5,000</u> | <u>7,200</u> | <u>50.00%</u> |
| Total Commodities: | 4,384 | 3,779 | 4,100 | 7,400 | 8,700 | 52.87% |
| Contractual Services: | | | | | | |
| 4031.3550 Insurance - Bonding | 8,869 | 8,869 | 9,000 | 8,869 | 9,000 | 0.00% |
| 4031.4518 Contracted Service-Jordan Tax Service | 49,366 | 31,173 | 45,000 | 34,750 | 36,500 | -23.29% |
| 4031.9000 Refunds of Prior Years Real Estate Taxes | 16,949 | 2,225 | 2,500 | 6,635 | 7,500 | 66.67% |
| 4031.9065 Refunds of Senior Citizen Rebates | <u>1,898</u> | <u>1,676</u> | <u>2,500</u> | <u>1,715</u> | <u>2,250</u> | <u>-11.11%</u> |
| Total Contractual Services | 77,082 | 43,944 | 59,000 | 51,969 | 55,250 | -6.79% |
| Total Collection of Real Estate Taxes: | <u>96,547</u> | <u>61,812</u> | <u>79,040</u> | <u>74,389</u> | <u>78,477</u> | <u>-0.72%</u> |

Department: General Government**Activity: Collection of Delinquent Earned Income Tax/Payroll Assistant****Fund: General****Account: 1.4032**

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---|----------------|----------------|---------------|----------------|--------------|------------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | |
| 4032.1215 Salary - Delinquent Collector/Payroll Asst. | \$ 59,319 | \$ 60,149 | \$ 62,850 | \$ 78,550 | \$ - | -100.00% |
| 4032.1510 Employee Benefits - Accident Insurance | 372 | 391 | 400 | 380 | - | -100.00% |
| 4032.1560 Employee Benefits - Health Care | 18,916 | 18,995 | 19,986 | 19,865 | 5,295 | -277.45% |
| 4032.1562 Employee Benefits - Eye/Dental | 1,243 | 1,256 | 1,325 | 1,262 | - | -100.00% |
| 4032.1580 Employee Benefits - Life Insurance | 216 | 216 | 225 | 216 | - | -100.00% |
| 4032.1610 Employee Benefits - Social Security | 4,466 | 4,529 | 4,808 | 6,010 | - | -100.00% |
| 4032.1615 Employee Benefits - Pension Benefits | 8,464 | 6,874 | 6,017 | 6,017 | - | -100.00% |
| Total Personnel Services: | 92,996 | 92,410 | 95,611 | 112,300 | 5,295 | -1705.68% |
| Commodities: | | | | | | |
| 4032.2100 Office Supplies | 791 | 780 | 500 | 600 | - | -100.00% |
| 4032.3250 Communications - Postage | 1,236 | 1,140 | - | 75 | - | -100.00% |
| 4032.4800 Miscellaneous | 3,603 | 982 | - | 350 | - | -100.00% |
| 4032.4801 Service Charges/Plgit | - | - | - | - | - | -100.00% |
| 4032.7502 Software Maintenance | - | - | - | 3,150 | - | -100.00% |
| Total Commodities: | 5,630 | 2,902 | 500 | 4,175 | - | -100.00% |
| Contractual Services: | | | | | | |
| 4032.3140 Legal Fees | 3,887 | 2,545 | - | 650 | - | 0.00% |
| 4032.3210 Communications - Telephone | 570 | 574 | - | 503 | - | 0.00% |
| 4032.3540 Insurance - Worker's Compensation | 481 | 246 | 185 | 204 | - | -100.00% |
| 4032.4000 Court Costs | 22,002 | 12,962 | - | - | - | 0.00% |
| 4032.4520 Maintenance Agreements | - | - | - | - | - | 0.00% |
| 4032.4600 Conferences and Meetings | 97 | 63 | - | 75 | - | 0.00% |
| Total Contractual Services: | 27,037 | 16,389 | 185 | 1,432 | - | -100.00% |
| Total Collection of Earned Income Tax: | 125,663 | 111,701 | 96,296 | 117,906 | 5,295 | -1718.62% |

Department: General Government
Activity: Legal Fees
Fund: General
Account: 1.4040

| | | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|-----------------------------------|-------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | | Actual | Actual | Budget | Projected | Budget | Change |
| Contractual Services: | | | | | | | |
| 4040.1000 | Legal Fees - Contracted | \$ 35,695 | \$ 48,884 | \$ 55,000 | \$ 41,334 | \$ 46,500 | -18.28% |
| 4040.4556 | General Code | <u>13,041</u> | <u>1,655</u> | <u>2,500</u> | <u>7,290</u> | <u>8,000</u> | 68.75% |
| Total Contractual Services | | 48,736 | 50,539 | 57,500 | 48,624 | 54,500 | -5.50% |
| Total Legal Fees | | <u>48,736</u> | <u>50,539</u> | <u>57,500</u> | <u>48,624</u> | <u>54,500</u> | <u>-5.50%</u> |

Department: General Government
Activity: MIS Department
Fund: General
Account: 1.4070

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|-----------------------------------|----------------|----------------|----------------|-------------------|----------------|---------------|
| Commodities: | | | | | | |
| 4070.4800 Miscellaneous | \$ - | \$ 847 | \$ 850 | \$ 240 | \$ 500 | -70.00% |
| 4070.7500 Equipment Purchase | - | 1,721 | 2,750 | 3,525 | 3,500 | 21.43% |
| 4070.7502 Software Purchase | - | 160 | 1,250 | - | 1,250 | 0.00% |
| Total Commodities: | - | 2,728 | 4,850 | 3,765 | 5,250 | 7.62% |
| Contractual Services: | | | | | | |
| 4070.4200 Dues and Subscriptions | 4,027 | 13,996 | 16,500 | 11,008 | 14,500 | -13.79% |
| 4070.4520 Maintenance Agreements | 2,490 | - | 2,850 | - | 2,850 | 0.00% |
| 4070.4542 Professional Consultant | 29,402 | 45,404 | 48,500 | 59,059 | 62,500 | 22.40% |
| Total Contractual Services | 35,919 | 59,399 | 67,850 | 70,067 | 79,850 | 15.03% |
| Total MIS Department: | 35,919 | 62,128 | 72,700 | 73,832 | 85,100 | 14.57% |

Department: General Government**Activity: Engineering****Fund: General****Account: 1.4080**

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|-----------------------------------|----------------|---------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | |
| 4080.1217 | \$ 58,142 | \$ 81,577 | \$ 86,250 | \$ 84,860 | \$ 86,501 | 0.29% |
| 4080.1450 | - | - | - | 5,950 | 6,500 | 0.00% |
| | 39,082 | - | - | - | - | 0.00% |
| 4080.1510 | 494 | 479 | 510 | 428 | 438 | -16.44% |
| 4080.1560 | 3,664 | 46 | 100 | 15 | 100 | 0.00% |
| 4080.1562 | 268 | 17 | 65 | - | 20,445 | 99.68% |
| 4080.1580 | 216 | 217 | 250 | 220 | 250 | 0.00% |
| 4080.1610 | 7,413 | 6,241 | 6,598 | 6,950 | 7,115 | 7.26% |
| 4080.1615 | 1,000 | 6,874 | 6,017 | 6,017 | 7,246 | 16.96% |
| Total Personnel Services: | 110,279 | 95,451 | 99,790 | 104,439 | 128,595 | 22.40% |
| Commodities: | | | | | | |
| 4080.2100 | 1,138 | 540 | 850 | 400 | 500 | -70.00% |
| 4080.4800 | 759 | - | 750 | 250 | 500 | -50.00% |
| 4080.7500 | - | - | 2,500 | 750 | 2,500 | 0.00% |
| Total Commodities: | 1,897 | 540 | 4,100 | 1,400 | 3,500 | -17.14% |
| Contractual Services: | | | | | | |
| 4080.2310 | 666 | 529 | 475 | 2,100 | 4,200 | 88.69% |
| 4080.2330 | 639 | 629 | 650 | 1,027 | 1,200 | 45.83% |
| 4080.3210 | 285 | 287 | 300 | 330 | 450 | 33.33% |
| 4080.3540 | 440 | 305 | 245 | 240 | 240 | -2.08% |
| 4080.4200 | - | - | 550 | 475 | 550 | 0.00% |
| 4080.4600 | 175 | 975 | 2,500 | 500 | 2,500 | 0.00% |
| Total Contractual Services | 2,205 | 2,725 | 4,720 | 4,672 | 9,140 | 48.36% |
| Total Engineering: | 114,381 | 98,717 | 108,610 | 110,511 | 141,235 | 23.10% |

Department: General Government
Activity: Engineering
Fund: General
Account: 1.4085

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--------------------------------------|----------------|----------------|----------------|-------------------|----------------|---------------|
| Subcontracted Services | | | | | | |
| 4085.4557 Building/Zoning | \$ - | \$ - | \$ 1,200 | \$ - | \$ 7,500 | 84.00% |
| 4085.4572 Storm Sewer Engineering | - | - | 5,000 | - | 1,000 | -400.00% |
| 4085.4574 Surveying Services | - | - | 2,500 | 5,633 | 5,000 | 50.00% |
| 4085.4575 General Services | - | - | 1,500 | 7,500 | 5,000 | 70.00% |
| 4085.4584 Recreation Fund | - | - | 1,500 | 3,500 | 8,500 | 82.35% |
| Total Subcontracted Services: | - | - | 11,700 | 16,633 | 27,000 | 56.67% |
| Total Engineering: | - | - | 11,700 | 16,633 | 27,000 | 56.67% |

Department: General Government
Activity: Operation & Maintenance of Buildings
Fund: General
Account: 1.4090

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|--|---------------|---------------|----------------|---------------|---------------|-----------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4090.1400 | Wages - Union Personnel | \$ 52,240 | \$ 68,320 | \$ 51,650 | \$ 53,040 | \$ 54,080 | 4.49% |
| 4090.1403 | Wages - Overtime Wages | 4,795 | 2,996 | 3,650 | 7,712 | 6,000 | 39.17% |
| 4090.1450 | Wages - Part Time Help | 11,880 | 11,880 | 12,190 | 6,400 | - | -100.00% |
| 4090.1510 | Employee Benefits - Accident Insurance | 87 | 219 | 100 | 330 | 340 | 70.59% |
| 4090.1560 | Employee Benefits - Health Care | - | 5,521 | 22,788 | 22,808 | 23,500 | 0.00% |
| 4090.1562 | Employee Benefits - Eye/Dental | 741 | 1,152 | 1,536 | 672 | 768 | -100.00% |
| 4090.1580 | Employee Benefits-Life Insurance | 307 | 274 | 688 | 120 | 128 | -437.50% |
| 4090.1610 | Employee Benefits-Social Security | 5,272 | 6,348 | 5,163 | 5,137 | 4,596 | -12.33% |
| 4090.1615 | Employee Benefits-Pension Benefits | 725 | 1,478 | - | - | - | 0.00% |
| 4090.1620 | Employee Benefits - Unemployment | - | - | 10,680 | - | - | -100.00% |
| 4090.1910 | Employee Benefits - Uniform Allowance | - | - | - | - | - | 0.00% |
| | Total Personnel Services: | 76,047 | 98,187 | 108,445 | 96,218 | 89,412 | -21.29% |
| Commodities: | | | | | | | |
| 4090.2000 | Supplies | 5,760 | 10,651 | 6,550 | 6,785 | 7,500 | 12.67% |
| 4090.4800 | Miscellaneous | 1,094 | 884 | 1,000 | 1,230 | 1,250 | 20.00% |
| 4090.7500 | Equipment Purchase | 527 | 54 | 33,550 | 49,378 | 1,500 | -2136.67% |
| | Total Commodities: | 7,381 | 11,589 | 41,100 | 57,393 | 10,250 | -300.98% |
| Contractual Services: | | | | | | | |
| 4090.2310 | Vehicle Operating Expense | 2,754 | 1,721 | 2,250 | 1,650 | 1,750 | -28.57% |
| 4090.2330 | Vehicle Liability Insurance | 595 | 629 | 725 | 579 | 625 | -16.00% |
| 4090.2600 | Small Tools/Equipment | - | 148 | 500 | 460 | 500 | 0.00% |
| 4090.3210 | Communications - Telephone | 1,064 | 1,098 | 1,200 | 1,913 | 2,000 | 40.00% |
| 4090.3540 | Insurance - Worker's Compensation | 6,591 | 4,651 | 4,120 | 4,500 | 3,570 | -15.41% |
| 4090.3610 | Utilities - Electric | 11,200 | 9,674 | 10,250 | 11,708 | 12,250 | 16.33% |
| 4090.3620 | Utilities - Gas | 3,856 | 2,364 | 4,250 | 3,600 | 3,950 | -7.59% |
| 4090.3660 | Utilities - Water / Sewer | 2,297 | 3,259 | 2,900 | 3,166 | 3,650 | 20.55% |
| 4090.3750 | Building Maintenance and Repair | 18,157 | 31,182 | 18,500 | 16,697 | 18,500 | 0.00% |

Department: General Government

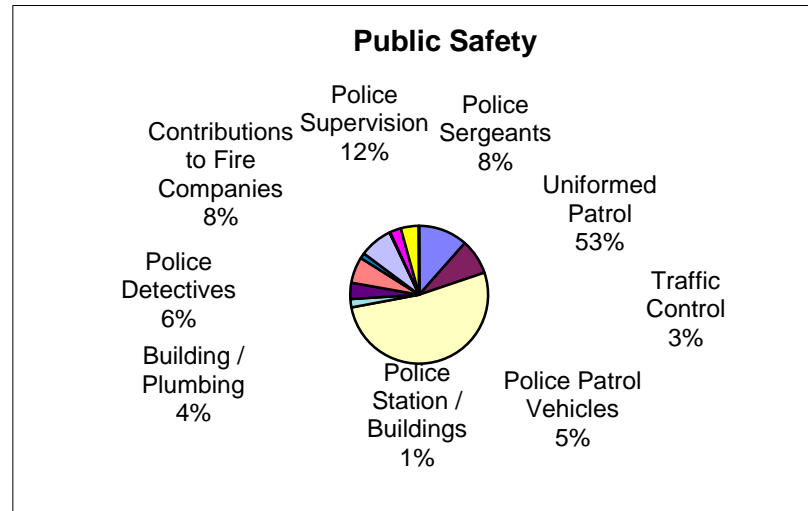
Activity: Operation & Maintenance of Buildings**Fund: General****Account: 1.4090**

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 4090.3753 Equipment Maintenance and Repair | 93 | 248 | - | 275 | 500 | 0.00% |
| 4090.3810 Permits and Lease Agreements | 880 | 380 | 750 | 636 | 725 | -3.45% |
| 4090.4516 Window Cleaning/Contracted Cleaning | 815 | 750 | 750 | 9,250 | 14,050 | 94.66% |
| 4090.4520 Maintenance Agreements | 1,001 | 5,877 | 5,260 | 398 | 5,500 | 4.36% |
| 4090.4528 Lawn Care/Maintenance | 160 | 275 | 550 | - | 550 | 0.00% |
| 4090.4536 Cleaning Services Mat Rental | 572 | 4,223 | 600 | 690 | 750 | 20.00% |
| 4090.4538 Exterminating | 669 | 1,022 | 1,200 | 750 | 950 | -26.32% |
| 4090.4540 Elevator Maintenance | <u>2,048</u> | <u>2,071</u> | <u>1,300</u> | <u>2,280</u> | <u>2,160</u> | <u>39.81%</u> |
| Total Contractual Services | 52,752 | 69,572 | 55,105 | 58,551 | 71,980 | 23.44% |
| Total Operation & Maintenance of Buildings: | <u>136,180</u> | <u>179,348</u> | <u>204,650</u> | <u>212,162</u> | <u>171,642</u> | <u>-19.23%</u> |

Public Safety - 2018 Budget

The Public Safety Budget includes all expenditures for providing protection, safety and emergency management services to the citizens of Shaler Township. Expenditures for Fire Protection and Code Enforcement are also found in this section.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|---------------------------------|---------------------|---------------------|
| Police Supervision | \$ 621,385 | \$ 623,912 |
| Police Sergeants | 388,305 | 448,977 |
| Police Uniformed Patrol | 2,441,477 | 2,828,039 |
| Traffic Control | 104,224 | 106,009 |
| Police Patrol Vehicles | 240,683 | 206,549 |
| Police Detectives | 325,786 | 331,356 |
| Police Station / Buildings | 49,486 | 69,425 |
| Total Police | \$ 4,171,346 | \$ 4,614,267 |
| Contributions to Fire Companies | 430,680 | 417,448 |
| Contributions to Fire Police | 7,325 | 8,750 |
| Contributions to Ambulances | 298,257 | 142,200 |
| Total Fire / Ambulance | \$ 736,262 | \$ 568,398 |
| Building / Plumbing | 201,075 | 227,547 |
| Planning & Zoning | 4,925 | 4,925 |
| Total Code Enforcement | \$ 206,000 | \$ 232,472 |
| Total Public Safety | \$ 5,113,608 | \$ 5,415,137 |



Public Safety - Activity Description

Police Supervision

The Police Supervision Activity includes the Chief, Deputy Chief and 2 Lieutenants. Personnel costs for four full time supervisory police officers are included in this activity.

Police Sergeants

The Police Sergeants are charged with the management of the patrol shifts. It is their duty to ensure that proper policies and procedures are used by all personnel and to assume responsibility for all activity occurring on their shift. The 2018 budget allows for three full time police sergeants.

Uniformed Patrol

This division includes all patrol officers of the Shaler Township Police Department. These officers are charged with patrol duties and to provide response to all service calls. Total staffing for 2018 is as follows: 17 patrol officers and 1 school resource officer. This budget contains the largest personnel expense for the Township at \$2,530,795 for 18 officers and two part time clerical employees.

Traffic Control

The Traffic Control Department is responsible for regulating the flow of traffic in designated areas at certain times. Included in this department are personnel costs for the school crossing guards. Shaler Area School District reimburses the Township for 50% of this line item budget as required by state law.

Police Patrol Vehicles

This activity is responsible for the provision and operation of all Public Safety vehicles. The 2018 budget allows for the purchase of two patrol cars.

Police Detectives

Detectives are responsible for providing investigative services within the police department. They are a specialized department that is available to investigate all criminal activity occurring within Shaler Township. The 2018 budget includes personnel costs for

Police Station and Buildings

This activity accounts for expenditures related to the operation of the Township's Police Station located within the Municipal Building. Expenditures for building maintenance and utilities for the police department are found in this account. In addition, partial wages for a part-time building custodian is included in this account.

Contributions to Fire Companies

This center reflects the Township's contributions to local fire companies to provide fire protection services to the residents of Shaler Township. The 2018 budget also includes a pass through of \$155,000 for the Fireman's Relief Association. There is a corresponding revenue of this amount in the 2018 General Fund Revenues. There is also a budget line item of \$106,698 for equal contributions to the six volunteer fire companies.

Contributions to Fire Police

This center reflects the Township's contribution to the Traffic Control Division of the Fire Department.

Contributions to Ambulances

This activity reflects the Township's required contribution to Worker's Compensation insurance for volunteers with the Shaler EMS. Also included in this budget category are audit costs, property insurance coverage and fuel expenses that are billed monthly to Shaler EMS. It should be noted that the Township continues to provide increasing in-kind services and a line item for support to the EMS agency which is reflected in the transfers to other funds section of this budget.

Building and Plumbing

This department is charged with all expenses related to the inspection of all new buildings and plumbing projects. Personnel costs for one full-time non-union and one full time union employee are included in this activity.

Planning and Zoning

The Planning and Zoning Board is charged with ensuring that all construction projects are in compliance with Township zoning codes. Three appointed officials and one contracted recording time secretary are charged to this budget category.

Department: Public Safety
Activity: Police Supervision
Fund: General
Account: 1.4100

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | |
| 4100.1211 | \$ 103,180 | \$ 105,764 | \$ 110,445 | \$ 107,871 | \$ 110,710 | 0.24% |
| 4100.1312 | 101,789 | 118,354 | 107,988 | 132,000 | 112,040 | 3.62% |
| 4100.1308 | 198,880 | 191,121 | 208,061 | 237,801 | 211,500 | 1.63% |
| 4100.1510 | 3,693 | 4,281 | 4,250 | 6,612 | 6,800 | 37.50% |
| 4100.1560 | 81,302 | 81,655 | 90,338 | 90,706 | 76,990 | -17.34% |
| 4100.1562 | 4,973 | 5,025 | 5,785 | 5,360 | 5,400 | -7.13% |
| 4100.1580 | 3,752 | 3,172 | 4,500 | 1,440 | 3,200 | -40.63% |
| 4100.1610 | 1,437 | 1,512 | 1,650 | 1,745 | 1,635 | -0.92% |
| 4100.1615 | 32,912 | 9,089 | 11,720 | 11,287 | 30,247 | 61.25% |
| 4100.1910 | 2,632 | 3,109 | 3,400 | 3,400 | 3,400 | 0.00% |
| Total Personnel Services: | 534,550 | 523,083 | 548,137 | 598,222 | 561,922 | 2.45% |
| Commodities: | | | | | | |
| 4100.2000 | 2,422 | 2,307 | 1,500 | 175 | 2,400 | 37.50% |
| 4100.2100 | 1,218 | 1,431 | 1,750 | 950 | 1,250 | -40.00% |
| 4100.2310 | 1,192 | 741 | 775 | 775 | 795 | 2.52% |
| 4100.3250 | 1,304 | 1,581 | 1,850 | 850 | 1,000 | -85.00% |
| 4100.4800 | 1,161 | 2,500 | 1,000 | 3,750 | 1,500 | 33.33% |
| 4100.7500 | - | 5,049 | 3,500 | 1,250 | 3,500 | 0.00% |
| Total Commodities: | 7,297 | 13,610 | 10,375 | 7,750 | 10,445 | 0.67% |
| Contractual Services: | | | | | | |
| 4100.1921 | 9,132 | 1,274 | 10,000 | 9,328 | 2,250 | -344.44% |
| 4100.3140 | 1,830 | 1,723 | 12,500 | 9,925 | 12,500 | 0.00% |
| 4100.3210 | 1,545 | 1,714 | 1,800 | 1,450 | 1,800 | 0.00% |
| 4100.3535 | 3,588 | 3,775 | 4,000 | 3,630 | 3,960 | -1.01% |
| 4100.3540 | 27,183 | 22,446 | 20,220 | 20,400 | 22,135 | 8.65% |
| 4100.4200 | 1,819 | 2,148 | 1,850 | 1,650 | 1,850 | 0.00% |

Department: Public Safety
Activity: Police Supervision
Fund: General
Account: 1.4100

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|
| 4100.4600 Conferences & Meetings | 3,008 | 3,653 | 7,500 | 2,250 | 4,650 | -61.29% |
| 4100.4602 Emergency Management - Training/Supplies | - | 2,915 | 5,000 | 750 | 2,400 | -108.33% |
| Total Contractual Services | 48,108.00 | 39,648 | 62,873 | 49,383 | 51,545 | -21.98% |
| Total Police Supervision: | <u>589,955</u> | <u>576,341</u> | <u>621,385</u> | <u>655,355</u> | <u>623,912</u> | <u>0.40%</u> |

Department: Public Safety
Activity: Police Sergeants
Fund: General
Account: 1.4101

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|--|----------------|----------------|----------------|----------------|----------------|---------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | |
| 4101.1309 Salary - Road Sergeants | \$ 297,646 | \$ 311,302 | \$ 305,000 | \$ 331,750 | \$ 324,500 | 6.01% |
| 4101.1510 Employee Benefits - Accident Insurance | 2,151 | 2,367 | 2,450 | 3,305 | 3,485 | 29.70% |
| 4101.1560 Employee Benefits - Health Care | 43,449 | 43,627 | 48,120 | 45,618 | 67,402 | 28.61% |
| 4101.1562 Employee Benefits - Eye/Dental | 3,506 | 3,569 | 3,700 | 2,884 | 2,965 | -24.79% |
| 4101.1580 Employee Benefits - Life Insurance | 2,023 | 1,586 | 2,250 | 650 | 750 | -200.00% |
| 4101.1610 Employee Benefits - Social Security | 3,116 | 3,697 | 4,640 | 4,810 | 4,705 | 1.39% |
| 4101.1615 Employee Benefits - Pension Benefits | 24,686 | 4,545 | 5,860 | 8,465 | 22,685 | 74.17% |
| 4101.1910 Uniform Allowance | 2,998 | 2,671 | 1,700 | 2,550 | 2,550 | 33.33% |
| Total Personnel Services: | 379,575 | 373,365 | 373,720 | 400,032 | 429,042 | 12.89% |
| Contractual Services: | | | | | | |
| 4101.3210 Communications - Telephone | 570 | 574 | 625 | 575 | 625 | 0.00% |
| 4101.3535 Insurance - Police Professional | 2,691 | 2,831 | 3,000 | 2,722 | 2,950 | -1.69% |
| 4101.3540 Insurance - Worker's Compensation | 19,254 | 14,029 | 9,460 | 9,460 | 14,860 | 36.34% |
| 4101.4600 Conferences & Meetings | 149 | 715 | 1,500 | 1,210 | 1,500 | 0.00% |
| Total Contractual Services | 22,664 | 18,149 | 14,585 | 13,967 | 19,935 | 26.84% |
| Total Police Sergeants: | 402,239 | 391,514 | 388,305 | 413,999 | 448,977 | 13.51% |

Department: Public Safety
Activity: Uniformed Patrol
Fund: General
Account: 1.4104

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | |
| 4104.1320 | \$ 1,424,959 | \$ 1,439,465 | \$ 1,605,000 | \$ 1,643,375 | \$ 1,615,000 | 0.62% |
| 4104.1321 | 95,076 | 99,340 | 105,880 | 114,877 | 108,500 | 2.41% |
| 4104.1450 | 35,030 | 34,311 | 36,500 | 39,412 | 42,500 | 14.12% |
| 4104.1510 | 14,102 | 16,788 | 14,250 | 27,894 | 27,990 | 49.09% |
| 4104.1560 | 325,573 | 330,486 | 358,275 | 391,958 | 399,160 | 10.24% |
| 4104.1562 | 17,516 | 19,313 | 19,650 | 23,944 | 24,450 | 19.63% |
| 4104.1565 | - | - | - | 124,480 | 211,302 | 100.00% |
| 4104.1566 | - | - | - | 1,395 | 1,895 | 100.00% |
| 4104.1580 | 16,503 | 14,275 | 18,250 | 5,905 | 6,500 | -180.77% |
| 4104.1610 | 23,876 | 23,347 | 29,838 | 29,509 | 32,500 | 8.19% |
| 4104.1615 | 131,648 | 40,902 | 52,749 | 50,792 | 120,987 | 56.40% |
| 4104.1920 | - | 11,184 | 6,500 | 3,113 | - | -100.00% |
| 4104.1910 | 19,062 | 16,669 | 17,500 | 17,778 | 16,950 | -3.24% |
| Total Personnel Services: | 2,103,345 | 2,046,079 | 2,264,392 | 2,474,432 | 2,607,734 | 13.17% |
| Commodities: | | | | | | |
| 4104.2000 | 2,292 | 557 | 1,500 | 1,050 | 1,500 | 0.00% |
| 4104.2005 | 2,005 | 2,327 | 2,500 | 7,775 | 8,500 | 70.59% |
| 4104.2024 | 7,930 | 8,060 | 10,000 | 9,506 | 10,000 | 0.00% |
| 4104.2100 | 2,411 | 3,039 | 3,250 | 4,025 | 3,500 | 7.14% |
| 4104.3250 | 61 | 23 | 125 | 240 | 250 | 50.00% |
| 4104.4800 | 701 | 4,914 | 6,500 | 1,850 | 2,250 | -188.89% |
| 4104.7500 | 12,652 | 32,438 | 15,000 | 12,685 | 47,500 | 68.42% |
| Total Commodities: | 28,052 | 51,357 | 38,875 | 37,131 | 73,500 | 47.11% |
| Contractual Services: | | | | | | |
| 4104.3210 | 7,311 | 8,485 | 9,500 | 9,281 | 9,650 | 1.55% |
| 4104.3535 | 14,350 | 15,100 | 15,750 | 15,426 | 15,950 | 1.25% |
| 4104.3540 | 92,104 | 72,450 | 75,610 | 75,208 | 69,780 | -8.35% |
| 4104.3753 | 1,460 | 799 | 500 | 640 | 925 | 45.95% |
| 4104.4200 | 87 | 1,240 | 500 | 4,250 | 5,500 | 90.91% |

Department: Public Safety
Activity: Uniformed Patrol
Fund: General
Account: 1.4104

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------------|
| 4104.4520 Maintenance Agreements | 6,190 | 6,188 | 850 | 7,965 | 8,000 | 89.38% |
| 4104.4523 Maintenance Agreements-Software | 3,875 | 3,991 | 9,000 | 9,100 | 9,500 | 5.26% |
| 4104.4586 Animal Control | 19,280 | 22,125 | 23,500 | 22,400 | 24,500 | 4.08% |
| 4104.4600 Conferences & Meetings | 2,193 | 1,909 | 3,000 | 1,900 | 3,000 | 0.00% |
| Total Contractual Services | 146,850 | 132,287 | 138,210 | 146,170 | 146,805 | 25.56% |
| Total Police Uniformed Patrol: | <u>2,278,247</u> | <u>2,229,722</u> | <u>2,441,477</u> | <u>2,657,733</u> | <u>2,828,039</u> | <u>13.67%</u> |

Department: Public Safety
Activity: Traffic Control
Fund: General
Account: 1.4105

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------------|----------------------|-----------------------|-----------------------|-----------------------|---------------------|
| Personnel Services: | | | | | | |
| 4105.1450 Part Time Help | \$ 56,772 | \$ 57,094 | \$ 57,500 | \$ 55,410 | \$ 56,000 | -2.68% |
| 4105.1610 Employee Benefits - Social Security | 4,508 | 4,368 | 4,399 | 4,590 | 4,284 | -2.68% |
| 4105.1910 Employee Benefits-Uniform Allowance | <u>261</u> | <u>140</u> | <u>750</u> | <u>750</u> | <u>750</u> | <u>0.00%</u> |
| Total Personnel Services: | 61,541 | 61,602 | 62,649 | 60,750 | 61,034 | -2.65% |
| Commodities: | | | | | | |
| 4105.2000 Supplies | 3,524 | 1,547 | 2,000 | 750 | 1,250 | -60.00% |
| 4105.7500 Equipment Purchase | <u>-</u> | <u>-</u> | <u>500</u> | <u>250</u> | <u>750</u> | <u>33.33%</u> |
| Total Commodities: | 3,524 | 1,547 | 2,500 | 1,000 | 2,000 | -25.00% |
| Contractual Services: | | | | | | |
| 4104.3210 Communications - Telephone | 1,270 | 1,387 | 1,450 | 1,291 | 1,400 | -3.57% |
| 4105.3540 Insurance - Worker's Compensation | 4,323 | 3,506 | 3,325 | 3,123 | 2,750 | -20.91% |
| 4105.3610 Utilities - Electric | 3,134 | 2,089 | 2,450 | 2,633 | 2,750 | 10.91% |
| 4105.3753 Equipment Maintenance & Repair | 6,195 | 8,038 | 8,500 | 6,967 | 8,500 | 0.00% |
| 4105.3810 Rentals/Lease Agreements | 567 | 650 | 600 | 773 | 825 | 27.27% |
| 4105.4520 Maintenance Agreements | 19,032 | 19,032 | 22,500 | 25,376 | 26,500 | 15.09% |
| 4105.4528 Lawn Care Maintenance | - | - | - | - | - | 0.00% |
| 4105.4600 Conferences & Meetings | <u>-</u> | <u>-</u> | <u>250</u> | <u>250</u> | <u>250</u> | <u>0.00%</u> |
| Total Contractual Services | 34,521 | 34,701 | 39,075 | 40,413 | 42,975 | 9.08% |
| Total Traffic Control: | <u>99,586</u> | <u>97,850</u> | <u>104,224</u> | <u>102,163</u> | <u>106,009</u> | <u>1.68%</u> |

Department: Public Safety
Activity: Police Patrol Vehicles
Fund: General
Account: 1.4106

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personnel Services: | | | | | | |
| 4106.1400 Wages - Union Personnel | \$ 20,604 | \$ 20,218 | \$ 21,958 | \$ 23,450 | \$ 24,500 | 10.38% |
| 4106.1610 Employee Benefits - Social Security | 1,576 | 1,547 | 1,680 | 1,794 | 1,874 | 10.36% |
| Total Personnel Services: | 22,180 | 21,764 | 23,638 | 25,244 | 26,374 | 10.37% |
| Commodities: | | | | | | |
| 4106.2310 Vehicle Operating Expense | 69,466 | 52,444 | 68,500 | 53,776 | 58,500 | -17.09% |
| 4106.4800 Miscellaneous | 65 | 162 | 250 | - | 250 | -100.00% |
| 4106.7500 Equipment Purchase | 110,528 | 81,938 | 112,000 | 131,980 | 90,000 | -24.44% |
| Total Commodities: | 180,059 | 134,544 | 180,750 | 185,756 | 148,750 | -21.51% |
| Contractual Services: | | | | | | |
| 4106.2330 Vehicle Liability Insurance | 8,946 | 9,449 | 9,750 | 9,302 | 9,750 | 0.00% |
| 4106.3540 Insurance - Worker's Compensation | 1,032 | 785 | 720 | 740 | 850 | 15.29% |
| 4106.3753 Equipment Maintenance/Repair | 18,086 | 23,428 | 25,000 | 16,430 | 19,850 | -25.94% |
| 4106.3810 Permits & Lease Agreements | 60 | 60 | 75 | 100 | 125 | 40.00% |
| 4106.4597 Car Wash Contract | 259 | 934 | 750 | 650 | 850 | 11.76% |
| Total Contractual Services | 28,383 | 34,656 | 36,295 | 27,222 | 31,425 | -15.50% |
| Total Police Patrol Vehicles: | 230,622 | 190,964 | 240,683 | 238,222 | 206,549 | -16.53% |

Department: Public Safety
Activity: Police Detectives
Fund: General
Account: 1.4108

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4108.1311 | Wages - Detective | \$ 188,426 | \$ 201,654 | \$ 218,705 | \$ 216,500 | \$ 220,000 | 0.59% |
| 4108.1315 | Wages - Task Force | 8,349 | 12,644 | 15,000 | 12,800 | 13,450 | -11.52% |
| 4108.1510 | Employee Benefits - Accident Insurance | 2,175 | 3,682 | 3,965 | 3,485 | 3,685 | -7.60% |
| 4108.1560 | Employee Benefits - Health Care | 43,446 | 43,627 | 48,116 | 45,618 | 46,960 | -2.46% |
| 4108.1562 | Employee Benefits Eye/Dental | 2,398 | 2,516 | 2,525 | 2,885 | 2,960 | 14.70% |
| 4108.1580 | Employee Benefits - Life Insurance | 1,769 | 878 | 1,000 | 650 | 850 | -17.65% |
| 4108.1610 | Employee Benefits - Social Security | 2,784 | 3,070 | 3,390 | 3,325 | 3,408 | 0.51% |
| 4108.1615 | Employee Benefits - Pension Benefits | 16,474 | 4,545 | 5,860 | 5,643 | 15,123 | 61.25% |
| 4108.1910 | Uniform Allowance | 1,469 | 1,679 | 1,700 | 1,700 | 1,700 | 0.00% |
| | Total Personnel Services: | 267,290 | 274,294 | 300,261 | 292,606 | 308,136 | 2.56% |
| Commodities: | | | | | | | |
| 4108.2000 | Supplies | 1,334 | 322 | 500 | 500 | 500 | 0.00% |
| 4108.2100 | Office Supplies | 305 | 583 | 650 | 2,033 | 1,250 | 48.00% |
| 4108.2310 | Vehicle Operating Expense | 2,772 | 2,570 | 2,850 | 2,980 | 3,200 | 10.94% |
| 4108.7500 | Equipment Purchase | - | 3,007 | 7,500 | 3,525 | 2,000 | -275.00% |
| | Total Commodities: | 4,411 | 6,482 | 11,500 | 9,038 | 6,950 | -65.47% |
| Contractual Services: | | | | | | | |
| 4108.3210 | Communications- Telephone | 1,219 | 1,407 | 1,400 | 1,995 | 2,000 | 30.00% |
| 4108.3535 | Insurance - Police Professional | 1,794 | 1,887 | 1,975 | 1,815 | 1,965 | -0.51% |
| 4108.3540 | Insurance - Worker's Compensation | 7,720 | 10,215 | 9,250 | 9,262 | 10,055 | 8.01% |
| 4108.3753 | Equipment Maintenance and Repair | 245 | 105 | 200 | - | 250 | 20.00% |
| 4108.4200 | Dues & Subscriptions | - | 400 | 450 | 900 | 1,250 | 64.00% |
| 4108.4600 | Conferences & Meetings | - | 46 | 750 | 75 | 750 | 0.00% |
| | Total Contractual Services: | 10,978 | 14,060 | 14,025 | 14,047 | 16,270 | 13.80% |
| | Total Police Detectives: | 282,679 | 294,836 | 325,786 | 315,691 | 331,356 | 1.68% |

Department: Public Safety
Activity: Police Station / Buildings
Fund: General
Account: 1.4109

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|-----------------|
| Personnel Services: | | | | | | |
| 4109.1450 Wages- Part Time Help | \$ 13,149 | \$ 13,296 | \$ 14,850 | \$ 10,976 | \$ 4,250 | -249.41% |
| 4109.1610 Employee Benefits - Social Security | 1,006 | 1,017 | 1,136 | 840 | 325 | -249.40% |
| Total Personnel Services: | 14,155 | 14,313 | 15,986 | 11,816 | 4,575 | -249.41% |
| Commodities: | | | | | | |
| 4109.2000 Supplies | 2,086 | 1,339 | 2,200 | 4,200 | 4,850 | 54.64% |
| 4109.4800 Miscellaneous | - | 2 | 500 | - | 500 | 0.00% |
| Total Commodities: | 2,086 | 1,341 | 2,700 | 4,200 | 5,350 | 49.53% |
| Contractual Services: | | | | | | |
| 4109.3210 Communications - Telephone | - | 199 | - | 3,800 | 4,000 | -100.00% |
| 4109.3610 Utilities - Electric | 11,066 | 9,674 | 10,000 | 10,800 | 11,250 | 11.11% |
| 4109.3620 Utilities - Gas | 3,842 | 1,573 | 3,650 | 3,250 | 3,650 | 0.00% |
| 4109.3615 Utilities - Cable TV | - | - | - | 200 | 450 | 100.00% |
| 4109.3660 Utilities - Water / Sewer | 1,084 | 1,761 | 1,650 | 2,710 | 2,850 | 42.11% |
| 4109.3750 Building Maintenance / Repair | 45,119 | 5,400 | 9,000 | 11,185 | 12,500 | 28.00% |
| 4109.4516 Building Maint/ Window/Contracted Cleaning | 815 | 750 | 750 | 7,956 | 15,650 | 95.21% |
| 4109.4520 Maintenance Agreements | 517 | 5,417 | 2,500 | 250 | 4,500 | 44.44% |
| 4109.4536 Cleaning Services / Mat Rental | 5,554 | 3,463 | 3,250 | 4,450 | 4,650 | 30.11% |
| Total Contractual Services | 67,997 | 28,236 | 30,800 | 44,601 | 59,500 | 48.24% |
| Total Police Station / Buildings: | 84,238 | 43,890 | 49,486 | 60,617 | 69,425 | 28.72% |

Department: Public Safety
Activity: Contributions to Fire Companies
Fund: General
Account: 1.4110

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Commodities: | | | | | | |
| 4110.2310 Vehicle Operating Expense | \$ 12,882 | \$ 9,627 | \$ 12,650 | \$ 8,160 | \$ 9,650 | -31.09% |
| 4110.4800 Miscellaneous | - | 796 | 500 | 17,165 | 500 | 0.00% |
| Total Commodities: | 12,882 | 10,423 | 13,150 | 25,325 | 10,150 | -29.56% |
| Contractual Services: | | | | | | |
| 4100.3218 Utilities - Telephone - Air Cards | 6,641 | 6,204 | 6,750 | 6,632 | 7,150 | 5.59% |
| 4110.2330 Vehicle Liability Insurance/Physical Damage | 41,657 | 31,763 | 45,000 | 41,750 | 45,000 | 0.00% |
| 4110.3540 Insurance - Worker's Compensation | 26,345 | 72,710 | 87,632 | 88,370 | 92,000 | 4.75% |
| 4110.3850 Rental - West View Water | 1,190 | 1,339 | 1,450 | 1,340 | 1,450 | 0.00% |
| 4110.5201 Contributions to Relief Fund | 169,019 | 167,939 | 170,000 | 154,112 | 155,000 | -9.68% |
| 4110.5203 Contributions to Fire Companies | 106,698 | 106,698 | 106,698 | 106,698 | 106,698 | 0.00% |
| Total Contractual Services | 351,550 | 386,653 | 417,530 | 398,902 | 407,298 | -2.51% |
| Total Contributions to Fire Companies: | 364,432 | 397,075 | 430,680 | 424,227 | 417,448 | -3.17% |

Department: Public Safety
Activity: Contributions to Fire Police
Fund: General
Account: 1.4111

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Personnel Services: | | | | | | |
| 4111.1910 Uniform Allowance | \$ 1,358 | \$ 120 | \$ 1,850 | \$ 1,500 | \$ 1,500 | -23.33% |
| Total Personnel Services: | 1,358 | 120 | 1,850 | 1,500 | 1,500 | -23.33% |
| Commodities: | | | | | | |
| 4111.7500 Equipment Purchase | 5,811 | 2,050 | 3,000 | 1,750 | 2,500 | -20.00% |
| Total Commodities: | 5,811 | 2,050 | 3,000 | 1,750 | 2,500 | -20.00% |
| Contractual Services: | | | | | | |
| 4111.2330 Insurance - Vehicle Liability Insurance | 1,256 | 616 | 675 | 1,220 | 1,500 | 55.00% |
| 4111.3753 Equipment Maintenance and Repair | 186 | 3,249 | 1,800 | 4,040 | 3,250 | 44.62% |
| Total Contractual Services | 1,442 | 3,865 | 2,475 | 5,260 | 4,750 | 47.89% |
| Total Contributions to Fire Police: | <u>8,611</u> | <u>6,035</u> | <u>7,325</u> | <u>8,510</u> | <u>8,750</u> | <u>16.29%</u> |

Department: Public Safety
Activity: Contributions to Ambulances
Fund: General
Account: 1.4120

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|--|----------------|----------------|----------------|----------------|----------------|-----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Contractual Services: | | | | | | |
| 4120.2310 Vehicle Operating Expense | \$ 11,940 | \$ 10,925 | \$ 12,250 | \$ 9,650 | \$ 18,650 | 34.32% |
| 4120.3110 Auditing Services | 11,196 | 11,526 | 12,500 | 5,700 | 8,650 | -44.51% |
| 4120.3540 Insurance - Worker's Compensation | 3,477 | 2,564 | 2,257 | 2,250 | 3,650 | 38.16% |
| 4120.3582 Insurance - Property Coverage | 1,884 | 1,884 | 2,000 | 1,884 | 2,000 | 0.00% |
| 4120.3750 Building Maintenance / Repair | 6,322 | 6,420 | 8,500 | 9,400 | 8,500 | 0.00% |
| 4120.4542 Contracted Services - Consultant Study | 554 | - | - | - | - | 0.00% |
| 4120.4800 Miscellaneous | 55 | 29 | 750 | 360 | 750 | 0.00% |
| 4120.5304 Contribution to Shaler EMS | 96,000 | 100,000 | 260,000 | 100,000 | 100,000 | -160.00% |
| Total Contractual Services | 131,428 | 133,349 | 298,257 | 129,244 | 142,200 | -109.74% |
| Total Contributions to Ambulances: | 131,428 | 133,349 | 298,257 | 129,244 | 142,200 | -109.74% |

Department: Public Safety
Activity: Building / Zoning
Fund: General
Account: 1.4130

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personnel Services: | | | | | | |
| 4130.1221 Salary - Building Inspector | \$ 76,374 | \$ 78,229 | \$ 83,950 | \$ 84,251 | \$ 84,917 | 1.14% |
| 4130.1400 Wages - Union Personnel | 47,011 | 39,041 | 49,002 | 46,750 | 48,153 | -1.76% |
| Wages - One Time Sick Leave Buy Back | - | - | - | - | - | 0.00% |
| 4130.1450 Part Time Help | - | - | - | - | - | 0.00% |
| 4130.1510 Employee Benefits - Accident Insurance | 550 | 527 | 600 | 432 | 460 | -30.43% |
| 4130.1560 Employee Benefits - Health Care | 14,059 | 14,118 | 17,985 | 15,761 | 16,200 | -11.02% |
| 4130.1562 Employee Benefits Eye/Dental | 1,203 | 1,371 | 1,525 | 1,172 | 1,347 | -13.21% |
| 4130.1580 Employee Benefits - Life Insurance | 216 | 238 | 275 | 302 | 330 | 16.67% |
| 4130.1610 Employee Benefits - Social Security | 9,362 | 8,887 | 10,171 | 10,022 | 10,180 | 0.09% |
| 4130.1615 Employee Benefits - Pension Benefits | 9,188 | 7,613 | 6,017 | 6,018 | 7,246 | 16.96% |
| Total Personnel Services: | 157,963 | 150,024 | 169,525 | 164,709 | 168,832 | -0.41% |
| Commodities: | | | | | | |
| 4130.2100 Office Supplies | 984 | 1,271 | 1,500 | 2,000 | 2,000 | 25.00% |
| 4130.2310 Vehicle Operating Expense | 1,642 | 2,239 | 2,750 | 5,408 | 2,450 | -12.24% |
| 4130.3250 Communications - Postage | - | 527 | 850 | 175 | 635 | -33.86% |
| 4130.4800 Miscellaneous | 301 | 636 | 750 | 3,750 | 750 | 0.00% |
| 4130.7500 Equipment Purchase | - | 26 | 750 | 675 | 35,300 | 97.88% |
| 4130.9000 Refunds | 500 | 94 | 500 | 4,840 | 500 | 0.00% |
| Total Commodities: | 3,427 | 4,793 | 7,100 | 16,848 | 41,635 | 82.95% |
| Contractual Services: | | | | | | |
| 4130.2330 Vehicle Liability Insurance | 595 | 585 | 625 | 579 | 750 | 16.67% |
| 4130.3140 Legal Fees | 6,797 | 27,123 | 7,500 | 3,520 | 3,850 | -94.81% |
| 4130.3210 Communications - Telephone | 286 | 286 | 500 | 778 | 860 | 41.86% |
| 4130.3540 Insurance - Worker's Compensation | 814 | 411 | 325 | 280 | 520 | 37.50% |
| 4130.4200 Dues & Subscriptions | 1,449 | 1,184 | 1,500 | 1,465 | 1,500 | 0.00% |
| 4130.4518 Contracted Services - Demolition | 8,628 | - | 12,500 | - | 8,500 | -47.06% |
| 4130.4600 Conferences & Meetings | 407 | 1,552 | 1,500 | 984 | 1,100 | -36.36% |
| Total Contractual Services | 18,976 | 31,140 | 24,450 | 7,605 | 17,080 | -43.15% |
| Total Building / Zoning: | 180,366 | 185,957 | 201,075 | 189,162 | 227,547 | 11.63% |

Department: Public Safety
Activity: Planning & Zoning
Fund: General
Account: 1.4140

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|--------------|
| Personnel Services: | | | | | | |
| 4140.1115 Salary - Zoning Hearing Board | \$ 1,875 | \$ 2,250 | \$ 2,250 | \$ 2,250 | \$ 2,250 | 0.00% |
| 4140.1610 Employee Benefits - Social Security | 143 | 172 | 175 | 175 | 175 | 0.00% |
| Total Personnel Services: | 2,018 | 2,422 | 2,425 | 2,425 | 2,425 | 0.00% |
| Commodities: | | | | | | |
| 4140.2100 Office Supplies | 103 | - | - | - | - | 0.00% |
| 4140.4515 Stenograph Services | 2,165 | 1,275 | 2,500 | 1,725 | 2,500 | 0.00% |
| Total Commodities: | 2,268 | 1,275 | 2,500 | 1,725 | 2,500 | 0.00% |
| Total Planning & Zoning: | 4,286 | 3,697 | 4,925 | 4,150 | 4,925 | 0.00% |

Public Works - 2018 Budget

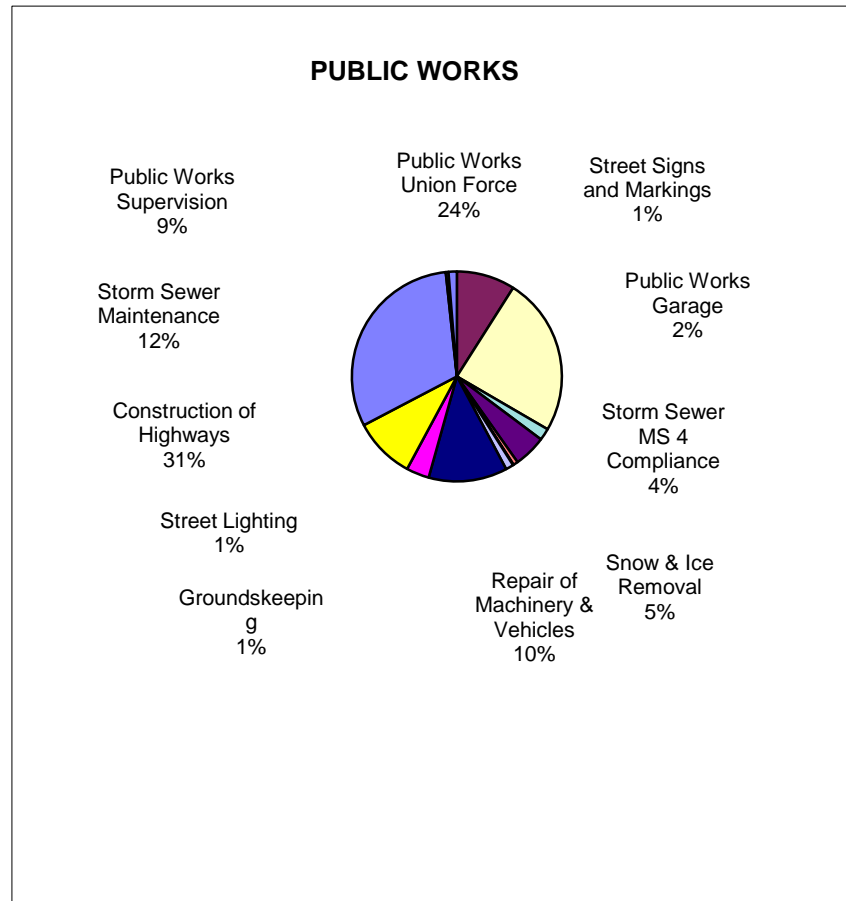
Public works expenditures include those related to the operation of the Township's infrastructure and public roadways.

All expenditures related to the physical care of the Township's streets, bridges, storm sewers and street lighting are included in this category.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|--------------------------------|---------------------|---------------------|
| Public Works Supervision | \$ 373,286 | \$ 383,531 |
| Public Works Union Force | 1,125,816 | 1,038,107 |
| Public Works Garage | 66,459 | 78,278 |
| Snow & Ice Removal | 641,005 | 211,608 |
| Street Signs and Markings | 30,500 | 30,550 |
| Street Lighting | 1,500 | 4,500 |
| Groundskeeping | 51,871 | 50,995 |
| Storm Sewer Maintenance | 551,000 | 516,000 |
| Storm Sewer MS 4 Compliance | 61,900 | 149,950 |
| Repair of Machinery & Vehicles | 443,298 | 402,596 |
| Construction of Highways | 1,521,000 | 1,319,250 |
| Creek Channel Restoration | 34,500 | 17,750 |
| Water Authority Services | 11,150 | 54,480 |
| Total Public Works | \$ 4,913,285 | \$ 4,257,594 |



Replacement of Storm Sewer on Lehr Avenue



Public Works - Activity Description

Public Works Supervision

This activity is responsible for all expenses related to the Supervision of the Public Works Department, including one Public Works Director and two Foremen. The Public Works Director and Foremen are responsible for the planning and coordinating all Public Works construction projects and day to day activities of the department.

Public Works Union Personnel

This activity is charged with all personnel expenses related to the Township's Public Works Union work force. Public Works Employees are members of Teamsters Local 205. These employees are charged with the delivery of quality Public Works services to all Township residents. The 2018 budget allows for staffing levels of 13 full time union employees.

Public Works Garage

This activity is charged with the expenses related to the maintenance and utilities necessary to operate the Public Works Garage building located on Little Pine Creek Road. One part time building custodian is expensed to this budget category.

Snow and Ice Removal

This account is charged with the expenses for supplies and services, such as road salt and maintenance of snow plows, related to the removal of ice and snow from Township Roads. This budget includes \$166,858 for personnel costs. The purchase of bulk rock salt will be from the 2018 Liquid Fuels Fund budget. The Township has budgeted \$ 515,000 for this commodity. This will allow for the purchase of 9,000 tons of rock salt in 2018. For comparison purposes, the 2017 budget included the purchase of 8,800 tons of bulk road salt for a total of \$550,000.

Street Lighting

This account is charged with the cost of electricity necessary to operate some of the Township's street lights. Street lights that do not qualify for state liquid fuels tax funding are charged to this line item.

Groundskeeping

This activity includes expenses for groundskeeping of all Township traffic islands and other public areas.

Storm Sewer Maintenance

The storm sewer maintenance activity is charged with the expenses of maintaining and repairing the Township's storm sewers. The 2018 budget includes funding in the amount of \$160,000 for materials used for in-house construction repairs and an additional \$350,000 for contracted projects

Storm Sewer - MS 4 Compliance/Pollution Reduction Plan

This new budget function will deal with educating the public regarding storm water management issues and hazardous spills, and related expenses associated with compliance with EPA and DEP mandates.

Repairs of Tools and Equipment

The 2018 budget allows for two full-time union mechanics in this category. In addition to all personnel costs, this budget includes all repair and maintenance expense associated with the public works vehicle fleet. The purchase of a new front loader is budgeted from the Liquid Fuels Fund budget.

Construction of Highways

This activity accounts for the Township's contribution to highway construction projects. Included are expenses for paving, line painting and maintenance of public grounds along the roadways. This activity includes \$1,175,000, plus an additional \$75,000 from the 2017 Liquid Fuels Budget, for a total of \$1,250.000 for road paving projects.

Creek Channel Restoration

This budget category includes funding for maintenance of the Township's storm water detention ponds as well as the debris pond at Little Pine Creek along Route 8.

Department: Public Works
Activity: Public Works Supervision
Fund: General
Account: 1.4300

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personnel Services: | | | | | | |
| 4300.1222 Salary - Public Works Director | \$ 84,393 | \$ 83,696 | \$ 85,050 | \$ 87,400 | \$ 86,306 | 1.46% |
| 4300.1226 Salary - Foreman | 146,065 | 134,971 | 154,750 | 159,828 | 160,060 | 3.32% |
| 4300.1510 Employee Benefits - Accident Insurance | 1,283 | 1,321 | 1,425 | 1,286 | 1,340 | -6.34% |
| 4300.1560 Employee Benefits - Health Care | 65,169 | 65,445 | 72,175 | 68,427 | 70,650 | -2.16% |
| 4300.1562 Employee Benefits Eye/Dental | 3,730 | 3,768 | 3,960 | 3,788 | 3,850 | -2.86% |
| 4300.1580 Employee Benefits - Life Insurance | 648 | 648 | 750 | 648 | 715 | -4.90% |
| 4300.1610 Employee Benefits - Social Security | 17,381 | 16,479 | 18,345 | 19,296 | 18,847 | 2.66% |
| 4300.1615 Employee Benefits - Pension Benefits | 25,391 | 20,622 | 18,051 | 18,051 | 21,738 | 16.96% |
| 4300.1910 Uniform Allowance | 250 | - | 750 | 770 | 750 | 0.00% |
| 4300.1912 Safety Equipment | - | - | 750 | - | 750 | 0.00% |
| 4300.1913 Licensing Fees | 60 | - | 150 | - | 150 | 0.00% |
| Total Personnel Services: | 344,370 | 326,950 | 356,156 | 359,493 | 365,156 | 2.46% |
| Commodities: | | | | | | |
| 4300.2100 Supplies | 258 | 660 | 750 | 400 | 500 | -50.00% |
| 4300.4800 Miscellaneous | 436 | 100 | 200 | 50 | 200 | 0.00% |
| 4300.7500 Equipment Purchase | 926 | 184 | 3,500 | 850 | 2,500 | -40.00% |
| Total Commodities: | 1,620 | 944 | 4,450 | 1,300 | 3,200 | -39.06% |
| Contractual Services: | | | | | | |
| 4300.3540 Insurance - Worker's Compensation | 19,470 | 13,726 | 11,930 | 11,731 | 13,675 | 12.76% |
| 4300.4600 Conferences & Meetings | 810 | 680 | 750 | 1,660 | 1,500 | 50.00% |
| Total Contractual Services | 20,280 | 14,406 | 12,680 | 13,391 | 15,175 | 16.44% |
| Total Public Works Supervision: | 366,270 | 342,300 | 373,286 | 374,183 | 383,531 | 2.67% |

Department: Public Works
Activity: Public Works Union Force
Fund: General
Account: 1.4301

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|--|------------------|----------------|------------------|----------------|------------------|---------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4301.1400 | Wages - Union Personnel | \$ 540,626 | \$ 529,946 | \$ 625,523 | \$ 513,949 | \$ 596,867 | -4.80% |
| 4301.1403 | Wages - Overtime | 85,060 | 57,209 | 65,000 | 53,706 | 62,975 | -3.22% |
| 4301.1450 | Wages - Part Time Employee | 23,352 | 28,136 | 31,500 | 11,775 | 16,750 | -88.06% |
| 4301.1510 | Employee Benefits - Accident Insurance | 1,192 | 1,765 | 1,265 | 3,679 | 4,260 | 70.31% |
| 4301.1560 | Employee Benefits - Health Care | 226,544 | 211,292 | 237,994 | 208,634 | 235,640 | -1.00% |
| 4301.1562 | Employee Benefits - Eye/Dental | 9,313 | 9,600 | 9,860 | 7,488 | 8,280 | -19.08% |
| 4301.1580 | Employee Benefits - Life Insurance | 5,905 | 3,226 | 4,100 | 3,050 | 3,250 | -26.15% |
| 4301.1610 | Employee Benefits - Social Security | 49,317 | 46,622 | 55,235 | 44,326 | 51,759 | -6.72% |
| 4301.1615 | Employee Benefits - Pension Benefits | 10,879 | 9,765 | - | 13,945 | - | 0.00% |
| 4301.1910 | Uniform Allowance | 5,384 | 6,818 | 7,500 | 6,570 | 7,125 | -5.26% |
| 4301.1912 | Safety Equipment | 5,980 | 959 | 2,500 | 1,950 | 2,000 | -25.00% |
| 4301.1913 | Licensing Fees | 930 | 392 | 250 | - | 250 | 0.00% |
| | Total Personnel Services: | 964,482 | 905,732 | 1,040,727 | 869,072 | 989,157 | -5.21% |
| Commodities: | | | | | | | |
| 4301.2000 | Supplies | 764 | 865 | 1,250 | 1,250 | 1,250 | 0.00% |
| 4301.4800 | Miscellaneous | 548 | 325 | 500 | 450 | 500 | 0.00% |
| | Total Commodities: | 1,312 | 1,190 | 1,750 | 1,700 | 1,750 | 0.00% |
| Contractual Services: | | | | | | | |
| 4301.3540 | Insurance - Worker's Compensation | 78,110 | 54,582 | 44,422 | 39,988 | 46,450 | 4.37% |
| 4301.4600 | Conferences & Meetings | 844 | 1,140 | 750 | 450 | 750 | 0.00% |
| | Total Contractual Services | 78,954 | 55,721 | 45,172 | 40,438 | 47,200 | 4.30% |
| | Total Public Works Union Force: | 1,044,748 | 962,643 | 1,087,649 | 911,210 | 1,038,107 | -4.77% |

Department: Public Works
Activity: Public Works Garage
Fund: General
Account: 1.4302

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|---------------|
| Personal Services | | | | | | |
| 4302.1450 Wages-Part Time Help | \$ 10,289 | \$ 10,728 | \$ 11,885 | \$ 11,291 | \$ 12,125 | 1.98% |
| 4302.1610 Employee Benefits-Social Security | 787 | 821 | 909 | 889 | 928 | 2.00% |
| Total Personal Services | 11,076 | 11,549 | 12,794 | 12,180 | 13,053 | 1.98% |
| Commodities: | | | | | | |
| 4302.2000 Supplies | 9,010 | 10,873 | 11,500 | 7,520 | 8,750 | -31.43% |
| 4302.2600 Small Tools/Equipment | 813 | 692 | 1,200 | 1,200 | 1,800 | 33.33% |
| 4302.7500 Equipment Purchase | - | - | - | 2,000 | 1,500 | 100.00% |
| Total Commodities: | 9,823 | 11,566 | 12,700 | 10,720 | 12,050 | -5.39% |
| Contractual Services: | | | | | | |
| 4302.3210 Communications- Telephone | 854 | 834 | 925 | 985 | 975 | 5.13% |
| 4302.3610 Utilities - Electric | 10,203 | 8,934 | 10,500 | 10,110 | 10,850 | 3.23% |
| 4302.3615 Utilities - Cable Television | 2,436 | 1,965 | 2,400 | 2,423 | 2,650 | 9.43% |
| 4302.3620 Utilities - Gas | 7,395 | 3,217 | 8,750 | 5,561 | 8,750 | 0.00% |
| 4302.3660 Utilities - Water / Sewer | 2,412 | 3,016 | 2,895 | 3,770 | 4,000 | 27.63% |
| 4302.3750 Building Maintenance & Repair | 11,629 | 19,704 | 16,500 | 19,200 | 24,250 | 31.96% |
| 4302.4536 Cleaning Services / Mat Rental | 1,233 | 1,325 | 1,450 | 1,688 | 1,700 | 14.71% |
| Total Contractual Services | 36,162 | 38,994 | 43,420 | 43,736 | 53,175 | 18.35% |
| Total Public Works Garage: | 57,061 | 62,109 | 68,914 | 66,636 | 78,278 | 11.96% |

Department: Public Works
Activity: Snow and Ice Removal
Fund: General
Account: 1.4320

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Personnel Services: | | | | | | |
| 4320.1403 Wages - Overtime | \$ 156,168 | \$ 133,401 | \$ 175,000 | \$ 121,950 | \$ 155,000 | -12.90% |
| 4320.1610 Employee Benefits - Social Security | <u>11,947</u> | <u>10,205</u> | <u>13,388</u> | <u>9,340</u> | <u>11,858</u> | -12.91% |
| Total Personnel Services: | 168,115 | 143,606 | 188,388 | 131,290 | 166,858 | -12.90% |
| Commodities: | | | | | | |
| 4320.2000 Supplies | 12,201 | 1,835 | 12,500 | 10,295 | 12,500 | 0.00% |
| 4320.2010 Supplies - Bulk Salt | 631,143 | - | - | - | - | 0.00% |
| 4320.4800 Miscellaneous | 1,944 | 836 | 1,250 | 1,950 | 1,750 | 28.57% |
| 4320.4824 Miscellaneous - Mailboxes | 295 | 10 | 500 | 250 | 500 | 0.00% |
| 4320.7500 Equipment Purchase | <u>10,650</u> | <u>10,279</u> | <u>15,000</u> | <u>31,116</u> | <u>7,500</u> | -100.00% |
| Total Commodities: | 656,233 | 12,960 | 29,250 | 43,611 | 22,250 | -31.46% |
| Contractual Services: | | | | | | |
| 4320.3753 Equipment Maintenance / Repair | <u>12,253</u> | <u>26,667</u> | <u>22,500</u> | <u>18,046</u> | <u>22,500</u> | 0.00% |
| Total Contractual Services | 12,253 | 26,667 | 22,500 | 18,046 | 22,500 | 0.00% |
| Total Snow & Ice Removal: | <u>836,601</u> | <u>183,233</u> | <u>240,138</u> | <u>192,947</u> | <u>211,608</u> | <u>-13.48%</u> |

Department: Public Works
Activity: Street Signs & Markings
Fund: General
Account: 1.4330

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Commodities: | | | | | | |
| 4330.2000 Supplies | \$ 25,295 | \$ 34,907 | \$ 30,000 | \$ 28,650 | \$ 30,000 | 0.00% |
| 4330.4516 Window Cleaning | <u>384</u> | <u>400</u> | <u>550</u> | <u>550</u> | <u>550</u> | <u>0.00%</u> |
| Total Commodities: | 25,679 | 35,307 | 30,550 | 29,200 | 30,550 | 0.00% |
| Total Street Signs and Markings: | <u>25,679</u> | <u>35,307</u> | <u>30,550</u> | <u>29,200</u> | <u>30,550</u> | <u>0.00%</u> |

Department: Public Works
Activity: Street Lighting
Fund: General
Account: 1.4340

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|------------------------------------|----------------|----------------|----------------|-------------------|----------------|---------------|
| Contractual Services: | | | | | | |
| 4340.3610 Utilities - Electric | \$ 676 | \$ 9,251 | \$ 785 | \$ 21,750 | \$ 4,500 | 82.56% |
| Total Contractual Services: | 676 | 9,251 | 785 | 21,750 | 4,500 | 82.56% |
| Total Street Lighting: | 676 | 9,251 | 785 | 21,750 | 4,500 | 82.56% |

Department: Public Works
Activity: Groundskeeping
Fund: General
Account: 1.4350

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|---------------|
| Personnel Services: | | | | | | |
| 4350.1400 Wages - Union Personnel | \$ 17,336 | \$ 23,623 | \$ 30,600 | \$ 23,700 | \$ 28,500 | -7.37% |
| 4350.1510 Employee Benefits - Accident Insurance | 179 | 26 | 200 | 35 | 75 | -166.67% |
| 4350.1560 Employee Benefits - Health Care | 12,722 | - | 3,270 | 3,400 | 3,750 | 12.80% |
| 4350.1562 Employee Benefits - Eye/Dental | 498 | 704 | 320 | 570 | 580 | 44.83% |
| 4350.1580 Employee Benefits - Life Insurance | - | 2,343 | 81 | 85 | 95 | 14.74% |
| 4350.1610 Employee Benefits - Social Security | 1,326 | 1,807 | 2,341 | 1,813 | 2,180 | -7.37% |
| 4350.1912 Safety Equipment | - | - | - | - | 250 | -100.00% |
| Total Personnel Services: | 32,061 | 28,503 | 36,812 | 29,603 | 35,430 | -3.90% |
| Commodities: | | | | | | |
| 4350.2000 Supplies | 2,746 | 250 | 2,500 | 750 | 2,500 | 0.00% |
| 4350.2018 Supplies - Landscaping Materials | 2,330 | 648 | 4,500 | 950 | 4,500 | 0.00% |
| 4350.2310 Vehicle Operating Expense | 618 | 2,286 | 2,750 | 3,000 | 3,265 | 15.77% |
| 4350.2600 Small Tools & Equipment | 133 | 21 | 1,200 | 150 | 750 | -60.00% |
| 4350.4800 Miscellaneous | - | - | 500 | 500 | 500 | 0.00% |
| 4350.7500 Equipment Purchase | 31,340 | - | 1,500 | 7,530 | 1,500 | 0.00% |
| Total Commodities: | 37,167 | 3,205 | 12,950 | 12,880 | 13,015 | 0.50% |
| Contractual Services: | | | | | | |
| 4350.2330 Vehicle Liability Insurance | - | - | 675 | - | 675 | 0.00% |
| 4350.3540 Insurance - Worker's Compensation | - | - | 584 | - | 625 | 6.56% |
| 4350.3753 Equipment Maintenance & Repair | 527 | 38 | 850 | - | 1,250 | 32.00% |
| Total Contractual Services: | 527 | 38 | 2,109 | - | 2,550 | 17.29% |
| Total Groundskeeping | 69,755 | 31,746 | 51,871 | 42,483 | 50,995 | -1.72% |

Department: Public Works
Activity: Storm Sewer Maintenance
Fund: General
Account: 1.4360

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Commodities: | | | | | | |
| 4360.2000 Supplies | \$ 159,609 | \$ 151,172 | \$ 185,000 | \$ 118,650 | \$ 160,000 | -15.63% |
| 4360.4800 Miscellaneous | 10,151 | 36 | 2,250 | 250 | 2,250 | 0.00% |
| Total Commodities: | 169,760 | 151,207 | 187,250 | 118,900 | 162,250 | -15.41% |
| Contractual Services: | | | | | | |
| 4360.4528 Lawn Care and Maintenance | 2,958 | 1,438 | 3,750 | 2,750 | 3,750 | 0.00% |
| 4360.6110 Construction - Storm Sewer | 245,576 | 326,896 | 360,000 | 331,275 | 350,000 | -2.86% |
| 4360.7000 Emergency Contingencies | - | - | - | 18,000 | - | 0.00% |
| Total Contractual Services | 248,534 | 328,334 | 363,750 | 352,025 | 353,750 | -2.83% |
| Total Storm Sewer Maintenance: | 418,294 | 479,541 | 551,000 | 470,925 | 516,000 | -6.78% |

Department: Public Works**Activity: Storm Sewer - MS4 Compliance/Pollution Reduction Plan****Fund: General****Account: 1.4365**

| | | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---------------------------------------|--|---------------|---------------|---------------|---------------|----------------|---------------|
| | | Actual | Actual | Budget | Projected | Budget | Change |
| Commodities: | | | | | | | |
| 4365.4572 | Contracted Engineering | \$ 15,538 | \$ 21,723 | \$ 42,500 | \$ 39,750 | \$ 57,500 | 26.09% |
| 4365.2000 | Supplies | - | 5,140 | 7,500 | 2,800 | 5,000 | -50.00% |
| 4365.4800 | Miscellaneous | - | - | 1,500 | - | 750 | -100.00% |
| Total Commodities: | | 15,538 | 26,863 | 51,500 | 42,550 | 63,250 | 18.58% |
| Contractual Services: | | | | | | | |
| 4365.3210 | Communications - Telephone | - | - | - | 1,875 | 2,200 | 0.00% |
| 4365.3600 | Community Education | - | - | 500 | 50 | 1,000 | 50.00% |
| 4365.4581 | Contracted Services - Street Sweeping | - | 2,280 | 3,500 | 3,600 | 2,000 | -75.00% |
| 4365.4587 | Contracted Services - Pond Inspection/Maint. | - | - | - | - | 80,000 | 100.00% |
| 4365.7500 | Equipment Purchase | - | 2,767 | 6,400 | 2,950 | 1,500 | -326.67% |
| Total Contractual Services | | - | 5,047 | 10,400 | 8,475 | 86,700 | 88.00% |
| Total Storm Sewer Maintenance: | | 15,538 | 31,910 | 61,900 | 51,025 | 149,950 | 58.72% |

Department: Public Works
Activity: Repair of Tools, Machinery, & Vehicles
Fund: General
Account: 1.4370

| | 2015 | 2016 | 2017 | 2017 | 2018 | % | |
|------------------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change | |
| Personnel Services: | | | | | | | |
| 4370.1400 | Wages - Union Personnel | \$ 74,092 | \$ 76,129 | \$ 83,563 | \$ 80,417 | \$ 83,500 | -0.08% |
| 4370.1403 | Wages- Overtime | 19,594 | 13,726 | 18,140 | 12,345 | 13,500 | -34.37% |
| 4370.1510 | Employee Benefits - Accident Insurance | 175 | 285 | 190 | 600 | 625 | 69.60% |
| 4370.1560 | Employee Benefits - Health Care | 35,811 | 35,960 | 39,110 | 37,600 | 38,710 | -1.03% |
| 4370.1562 | Employee Benefits - Eye/Dental | 1,482 | 1,792 | 1,800 | 1,450 | 1,575 | -14.29% |
| 4370.1580 | Employee Benefits - Life Insurance | 613 | 504 | 635 | 300 | 300 | -111.67% |
| 4370.1610 | Employee Benefits - Social Security | 7,112 | 6,791 | 7,780 | 7,025 | 7,421 | -4.84% |
| 4370.1615 | Employee Benefits - Pension Benefits | - | 1,478 | - | - | - | 0.00% |
| 4370.1910 | Uniform Allowance | 1,121 | 873 | 890 | 1,200 | 985 | 9.64% |
| 4370.1912 | Safety Equipment | - | 1,112 | 1,500 | 450 | 550 | -172.73% |
| | Total Personnel Services: | 140,000 | 138,648 | 153,608 | 141,387 | 147,166 | -4.38% |
| Commodities: | | | | | | | |
| 4370.2000 | Supplies | 2,939 | 7,585 | 7,450 | 6,400 | 7,450 | 0.00% |
| 4370.2310 | Vehicle Operating Expense | 103,465 | 69,236 | 98,500 | 58,880 | 68,250 | -44.32% |
| 4370.2600 | Small Tools & Equipment | 8,393 | 7,728 | 8,500 | 11,650 | 10,000 | 15.00% |
| 4370.4800 | Miscellaneous | 3,471 | 1,798 | 1,500 | 3,950 | 2,500 | 40.00% |
| 4370.7500 | Equipment Purchase | 395,435 | 150,832 | 15,000 | 6,830 | 12,500 | -20.00% |
| | Total Commodities: | 513,703 | 237,179 | 130,950 | 87,710 | 100,700 | -30.04% |
| Contractual Services: | | | | | | | |
| 4370.2330 | Vehicle Liability Insurance | 27,243 | 30,213 | 32,650 | 28,099 | 31,650 | -3.16% |
| 4370.3540 | Insurance - Worker's Compensation | 10,777 | 8,075 | 6,990 | 6,990 | 7,680 | 8.98% |
| 4370.3753 | Equipment Maintenance & Repair | 140,566 | 82,179 | 117,500 | 97,980 | 112,500 | -4.44% |
| 4370.3810 | Permits & Lease Agreements | 5,818 | 2,829 | 1,200 | 2,600 | 2,500 | 52.00% |
| 4370.4600 | Conferences and Meetings | - | 155 | 400 | - | 400 | 0.00% |
| | Total Contractual Services: | 184,404 | 123,451 | 158,740 | 135,669 | 154,730 | -2.59% |
| | Total Repair of Tools, Machinery & Vehicles: | 838,107 | 499,278 | 443,298 | 364,766 | 402,596 | -10.11% |

Department: Public Works
Activity: Construction of Highways
Fund: General
Account: 1.4380

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|------------------|------------------|------------------|-------------------|------------------|----------------|
| Commodities: | | | | | | |
| 4380.2000 Supplies | \$ 245,402 | \$ 175,186 | \$ 180,000 | \$ 122,450 | \$ 160,000 | -12.50% |
| 4270.2031 Supplies - Leaf Bags | 4,169 | - | - | - | 4,500 | 0.00% |
| 4380.4800 Miscellaneous | 2,979 | 1,204 | 4,000 | 1,500 | 2,500 | -60.00% |
| Total Commodities: | 252,550 | 176,391 | 184,000 | 123,950 | 167,000 | -10.18% |
| Contractual Services: | | | | | | |
| 4380.2050 Installation of Guide Rails | 65,265 | 33,042 | 42,500 | 4,800 | 35,000 | -21.43% |
| 4380.4528 Lawn Care / Maintenance | 173,076 | 115,403 | 100,000 | 129,650 | 135,000 | 25.93% |
| 4380.4575 Tree Removal | 9,958 | 13,681 | 12,500 | 26,256 | 24,500 | 48.98% |
| 4380.4576 Road Paving | 1,405,184 | 1,412,177 | 1,175,000 | 1,130,035 | 912,000 | -28.84% |
| 4380.4578 Road Paving - East Elfinwild | 42,163 | 6,000 | - | - | 18,000 | 0.00% |
| 4380.4577 Barrier Lights | 110 | 132 | 500 | 175 | 250 | -100.00% |
| 4380.4579 Line Striping | 8,155 | 8,492 | 6,500 | 9,450 | 12,500 | 48.00% |
| 4380.4580 Debris Site Preparation | - | 25,940 | - | 5,000 | 15,000 | -100.00% |
| Total Contractual Services | 1,703,911 | 1,614,867 | 1,337,000 | 1,305,366 | 1,152,250 | -16.03% |
| Total Construction of Highways: | 1,956,461 | 1,791,258 | 1,521,000 | 1,429,316 | 1,319,250 | -15.29% |

Department: Public Works
Activity: Creek Channel Restoration
Fund: General
Account: 1.4384

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---|---------------|---------------|---------------|---------------|---------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Contractual Services: | | | | | | |
| 4384.4528 Contracted Services - Grass Cutting | \$ 6,890 | \$ 9,316 | \$ 7,500 | \$ - | \$ - | -100.00% |
| 4384.4545 Contracted Services - Tree Removal | 6,630 | 2,602 | 6,000 | 6,816 | 7,000 | 14.29% |
| 4384.4580 Creek Dredging/Debris Removal | 44,072 | 3,500 | 18,500 | 8,700 | 10,000 | -85.00% |
| 4384.4800 Miscellaneous | 3,921 | - | 2,500 | 500 | 750 | -233.33% |
| Total Contractual Services: | 61,513 | 15,419 | 34,500 | 16,016 | 17,750 | -94.37% |
| Total Creek Channel Restoration: | 61,513 | 15,419 | 34,500 | 16,016 | 17,750 | -94.37% |

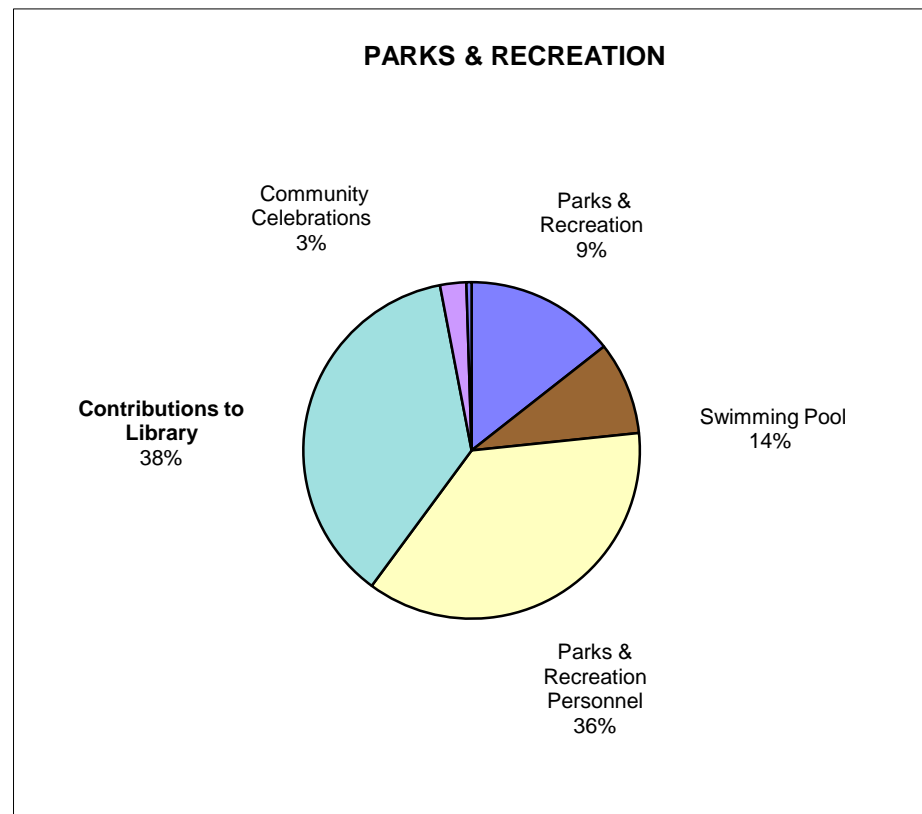
Department: Public Works
Activity: Water Authority Services
Fund: General
Account: 1.4880

| | | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|------------------------------|-----------------------------------|---------------|--------------|---------------|---------------|---------------|----------------|
| | | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | | |
| 4880.1510 | Retiree Benefits - Health Care | \$ - | \$ - | \$ - | \$ 37,650 | \$ 40,730 | 100.00% |
| 4880.1562 | Retiree Benefits - Eye/Dental | - | - | - | 1,400 | 1,500 | 100.00% |
| | | - | - | - | 39,050 | 42,230 | |
| Commodities: | | | | | | | |
| 4380.2000 | Supplies | 5,465 | - | - | - | - | 0.00% |
| 4380.4800 | Miscellaneous | 2,580 | 4,684 | 2,500 | 5,055 | 5,500 | 54.55% |
| | Total Commodities: | 8,045 | 4,684 | 2,500 | 5,055 | 5,500 | 54.55% |
| Contractual Services: | | | | | | | |
| 4370.2310 | Vehicle Operating Expense | 6,796 | 4,181 | 8,650 | 6,400 | 6,750 | -28.15% |
| 4370.3753 | Equipment Maintenance & Repair | 734 | - | - | - | - | -100.00% |
| | Total Contractual Services | 7,530 | 4,181 | 8,650 | 6,400 | 6,750 | -28.15% |
| | Total Water Operations | 15,575 | 8,865 | 11,150 | 50,505 | 54,480 | 79.53% |

Parks & Recreation - 2018 Budget

The Parks and Recreation Department is charged with expenditures for such activities maintained for the benefit of residents. These include expenditures related to the maintenance of the Township's swimming pool and each of Shaler's parks. The operations for the Township's Library are also included in this category as cultural activities.

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|-------------------------------------|---------------------|---------------------|
| Swimming Pool | \$ 209,832 | \$ 212,961 |
| Parks & Recreation | 130,158 | 137,937 |
| Parks & Recreation / Personnel | 535,410 | 544,672 |
| Contributions to Library | 536,964 | 563,476 |
| Community Celebrations | 36,650 | 61,400 |
| Conservation of Resources | 7,240 | 6,290 |
| Total Parks & Recreation | \$ 1,456,254 | \$ 1,526,736 |



Parks & Recreation - Activity Description

Swimming Pool

Crawford Pool, located in Kiwanis Park, provides a place for Township residents and non-residents, each of whom must pay a fee, to swim during the summer months. All expenditures related to the operation and maintenance of the swimming pool are accounted for under this activity. User fees are charged to help offset the operational costs of this activity.

Parks and Recreation Supervision

Parks and Recreation Supervision is responsible for the construction, upkeep and maintenance of the Township's park facilities and public lands. Maintenance activities include ballfield maintenance, lawn care, and tree removal. Staffing of one full-time non- union personnel is included in this activity.

Parks and Recreation Union Personnel

Parks and Recreation Union Personnel are responsible for carrying out construction and maintenance functions at the Township's parks. Staffing for three full-time union personnel is included in this activity.

Library

This center contains expenditures related to the Township's contribution to the operation of the Shaler North Hills Library. Also included in this budget are all reimbursable expenses such as auditing and insurance services. The 2018 budget contains an allocation of \$500,000 to assist in the operation of the library.

Community Celebrations

This activity reflects Township contributions to groups sponsoring Community wide celebrations such as the Memorial Day Services, Lite Up Night, Community Day and the Volunteer Picnic.

Department: Parks & Recreation
Activity: Swimming Pool
Fund: General
Account: 1.4520

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personnel Services: | | | | | | |
| 4520.1225 Salary - Pool Manager | \$ 7,650 | \$ 7,616 | \$ 9,260 | \$ 8,120 | \$ 9,650 | 4.04% |
| 4520.1450 Wages- Part Time Help | 105,799 | 104,929 | 109,550 | 101,955 | 112,000 | 2.19% |
| 4520.1451 Wages- Crossing Guards | 3,937 | 3,527 | 3,850 | 3,916 | 3,850 | 0.00% |
| 4520.1610 Employee Benefits - Social Security | 8,980 | 8,880 | 9,383 | 8,720 | 9,601 | 2.27% |
| 4520.1910 Uniform Allowance | 504 | 616 | 850 | 2,610 | 2,500 | 66.00% |
| 4520.1912 Safety Equipment | - | - | 250 | - | 250 | 0.00% |
| 4520.1913 Licensing Fees | - | - | 150 | - | 150 | 0.00% |
| Total Personnel Services: | 126,870 | 125,568 | 133,293 | 125,321 | 138,001 | 3.41% |
| Commodities: | | | | | | |
| 4520.2000 Supplies | 6,290 | 6,492 | 9,500 | 4,600 | 6,500 | -46.15% |
| 4520.2100 Office Supplies | 89 | 29 | 250 | 692 | 650 | 61.54% |
| 4520.2220 Supplies - Chemicals | 19,287 | 15,238 | 16,500 | 13,403 | 16,500 | 0.00% |
| 4520.4800 Miscellaneous | 1,471 | 1,155 | 1,500 | 500 | 1,200 | -25.00% |
| 4520.7500 Equipment Purchase | 400 | 413 | 20,500 | 19,295 | 1,250 | -1540.00% |
| Total Commodities: | 27,537 | 23,327 | 48,250 | 38,490 | 26,100 | -84.87% |
| Contractual Services: | | | | | | |
| 4520.3210 Communications - Telephone/Internet | 261 | 264 | 300 | 296 | 1,250 | 76.00% |
| 4520.3540 Insurance - Worker's Compensation | 9,173 | 5,449 | 2,450 | 2,472 | 6,610 | 62.93% |
| 4520.3610 Utilities - Electric | 8,723 | 8,965 | 10,250 | 10,166 | 11,500 | 10.87% |
| 4520.3620 Utilities - Gas | 4,601 | 1,941 | 6,650 | 4,204 | 5,500 | -20.91% |
| 4520.3660 Utilities - Water / Sewer | 6,319 | 7,322 | 6,400 | 7,682 | 7,500 | 14.67% |
| 4520.3750 Building Maintenance & Repair | 23,372 | 12,603 | 12,500 | 15,982 | 15,000 | 16.67% |
| 4520.3753 Equipment Maintenance & Repair | 59 | 1,088 | 2,500 | 820 | 1,250 | -100.00% |
| 4520.9000 Refunds | - | 105 | 250 | 210 | 250 | 0.00% |
| Total Contractual Services | 52,508 | 37,738 | 41,300 | 41,833 | 48,860 | 15.47% |
| Total Swimming Pool: | 206,915 | 186,634 | 222,843 | 205,644 | 212,961 | -4.64% |

Department: Parks and Recreation**Activity: Parks and Recreation****Fund: General****Account: 1.4540**

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|---------------|
| Personnel Services: | | | | | | |
| 4540.1226 Salary - Foreman | \$ 84,419 | \$ 81,599 | \$ 94,610 | \$ 83,269 | \$ 92,063 | -2.77% |
| 4540.1510 Employee Benefits - Accident Insurance | 416 | 421 | 460 | 432 | 475 | 3.16% |
| 4540.1560 Employee Benefits - Health Care | 21,723 | 21,814 | 24,060 | 22,808 | 23,500 | -2.38% |
| 4540.1562 Employee Benefits Eye/Dental | 1,243 | 1,256 | 1,300 | 1,403 | 1,460 | 10.96% |
| 4540.1580 Employee Benefits - Life Insurance | 216 | 216 | 230 | 216 | 225 | -2.22% |
| 4540.1610 Employee Benefits - Social Security | 6,375 | 6,159 | 7,238 | 6,370 | 7,043 | -2.77% |
| 4540.1615 Employee Benefits - Pension Benefits | 8,464 | 5,974 | 6,017 | 6,018 | 7,246 | 16.96% |
| 4540.1910 Uniform Allowance | - | - | 250 | 210 | 250 | 0.00% |
| 4540.1912 Safety Equipment | - | - | 250 | 150 | 250 | 0.00% |
| Total Personnel Services: | 122,856 | 117,439 | 134,415 | 120,876 | 132,512 | -1.44% |
| Contractual Services: | | | | | | |
| 4540.3540 Insurance - Worker's Compensation | 5,291 | 4,046 | 4,860 | 4,827 | 5,425 | 10.41% |
| Total Contractual Services | 5,291 | 4,046 | 4,860 | 4,827 | 5,425 | 10.41% |
| Total Parks & Recreation: | 128,147 | 121,485 | 139,275 | 125,703 | 137,937 | -0.97% |

Department: Parks and Recreation
Activity: Parks and Recreation / Personnel
Fund: General
Account: 1.4545

| | | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|------------------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|
| | | Actual | Actual | Budget | Projected | Budget | Change |
| Personnel Services: | | | | | | | |
| 4545.1400 | Wages - Union Personnel | \$ 153,076 | \$ 146,816 | \$ 159,340 | \$ 158,148 | \$ 168,000 | 5.15% |
| 4545.1403 | Wages - Overtime | 49,433 | 39,378 | 47,650 | 50,782 | 50,500 | 5.64% |
| 4545.1450 | Wages - Part Time Help | 11,435 | 27,101 | 30,000 | 27,248 | 29,500 | -1.69% |
| 4545.1510 | Employee Benefits - Accident Insurance | 175 | 285 | 200 | 612 | 675 | 70.37% |
| 4545.1560 | Employee Benefits - Health Care | 43,445 | 41,508 | 47,126 | 42,372 | 40,885 | -15.26% |
| 4545.1562 | Employee Benefits - Eye/Dental | 2,223 | 2,688 | 2,560 | 2,100 | 2,250 | -13.78% |
| 4545.1580 | Employee Benefits - Life Insurance | 613 | 504 | 635 | 1,734 | 1,800 | 64.72% |
| 4545.1610 | Employee Benefits - Social Security | 15,869 | 16,178 | 18,130 | 18,068 | 18,972 | 4.44% |
| 4545.1615 | Employee Benefits - Pension Benefits | 2,175 | 1,478 | - | - | - | 0.00% |
| 4545.1910 | Uniform Allowance | 619 | 818 | 1,000 | 1,728 | 1,800 | 44.44% |
| 4545.1912 | Safety Equipment | - | - | 500 | - | 500 | 0.00% |
| | Total Personnel Services: | 279,063 | 276,754 | 307,141 | 302,792 | 314,882 | 2.46% |
| Commodities: | | | | | | | |
| 4545.2000 | Supplies | 9,834 | 5,217 | 8,500 | 8,670 | 9,000 | 5.56% |
| 4545.2018 | Supplies - Landscaping Materials | 3,190 | 4,063 | 6,500 | 6,320 | 7,500 | 13.33% |
| 4545.2310 | Vehicle Operating Expense | 4,270 | 7,416 | 8,250 | 9,559 | 10,250 | 19.51% |
| 4545.2600 | Small Tools & Equipment | 1,115 | 1,047 | 1,250 | 1,104 | 1,250 | 0.00% |
| 4545.4800 | Miscellaneous | 130 | 508 | 1,000 | 500 | 725 | -37.93% |
| 4545.7500 | Equipment Purchase | 48,626 | 10,022 | 52,550 | 13,750 | 42,000 | -25.12% |
| | Total Commodities: | 67,165 | 28,272 | 78,050 | 39,903 | 70,725 | -10.36% |
| Contractual Services: | | | | | | | |
| 4545.2330 | Vehicle Liability Insurance | 590 | 580 | 620 | 3,033 | 3,150 | 80.32% |
| 4545.3540 | Insurance Workers' Compensation | 15,117 | 11,136 | 7,795 | 7,781 | 8,915 | 12.56% |
| 4545.3610 | Utilities - Electric | 7,336 | 6,680 | 7,250 | 7,506 | 7,750 | 6.45% |
| 4545.3620 | Utilities - Gas | (74) | 316 | 500 | - | 500 | 0.00% |
| 4545.3660 | Utilities - Water & Sewer | 4,578 | 4,536 | 4,250 | 5,355 | 4,250 | 0.00% |
| 4545.3750 | Maintenance Repair - Building | 157 | 7,898 | - | 8,304 | 9,500 | 100.00% |
| 4545.3753 | Maintenance Repair - Equipment | 19,350 | 23,810 | 15,000 | 2,904 | 3,500 | -328.57% |

Department: Parks and Recreation**Activity: Parks and Recreation / Personnel****Fund: General****Account: 1.4545**

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 4545.3810 Permits & Lease Agreements | 6,956 | 16,408 | 9,650 | 8,032 | 4,500 | -114.44% |
| 4545.4520 Contracted Services - Maint Agreements | - | - | - | 1,000 | 1,000 | 100.00% |
| 4545.4528 Lawn Care / Maintenance | 38,033 | 42,201 | 38,500 | 34,680 | 38,500 | 0.00% |
| 4545.4545 Fencing | 15,237 | 50,322 | 25,000 | 28,871 | 25,000 | 0.00% |
| 4545.4566 Tennis Court Maintenance | 7,377 | 2,221 | 7,500 | 500 | 22,500 | 66.67% |
| 4545.4568 Baseball Field Maintenance | 7,950 | 37,086 | 22,650 | 4,176 | 7,500 | -202.00% |
| 4545.4575 Tree Removal | 13,871 | 21,680 | 22,500 | 13,715 | 22,500 | 0.00% |
| 4545.4576 Road Paving | - | - | - | - | - | 0.00% |
| Total Contractual Services | 136,478 | 224,874 | 161,215 | 125,857 | 159,065 | -1.35% |
| Total Parks & Recreation / Personnel: | <u>482,706</u> | <u>529,900</u> | <u>546,406</u> | <u>468,552</u> | <u>544,672</u> | <u>-0.32%</u> |

Department: Parks & Recreation**Activity: Library****Fund: General****Account: 1.4560**

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personal Services: | | | | | | |
| 4560.1510 Employee Benefits - Accident Insurance | \$ 1,621 | \$ 1,993 | \$ 1,900 | \$ 2,580 | \$ - | -100.00% |
| 4560.1560 Employee Benefits - Health Care | 26,386 | 28,261 | 31,400 | 36,912 | - | -100.00% |
| 4560.1562 Employee Benefits - Eye/Dental | 1,732 | 1,900 | 1,965 | 2,400 | - | -100.00% |
| 4560.1615 Employee Benefits - Pension Benefits | 58,246 | 41,245 | 36,102 | 36,104 | 43,476 | 16.96% |
| 4560.1580 Employee Benefits - Life Insurance | 421 | 316 | 360 | 252 | - | -100.00% |
| Total Contractual Services: | 88,406 | 73,714 | 71,727 | 78,248 | 43,476 | -64.98% |
| Contractual Services: | | | | | | |
| 4560.3110 Auditing Services | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 0.00% |
| 4560.3750 Building Maintenance/Repair | 2,911 | - | 8,650 | 10,810 | 15,000 | 42.33% |
| 4560.4800 Miscellaneous | 106 | 490 | 500 | 1,500 | 500 | 0.00% |
| 4560.5216 Contributions to Shaler NH Library | 435,000 | 450,000 | 450,000 | 450,000 | 500,000 | 10.00% |
| 4560.5220 Supplemental Payment - Shaler NH Library | - | 25,000 | 25,000 | 25,000 | - | -100.00% |
| Total Contractual Services | 442,517 | 479,990 | 488,650 | 491,810 | 520,000 | 6.03% |
| Total Library: | 530,923 | 553,705 | 560,377 | 570,058 | 563,476 | 0.55% |

Department: Parks & Recreation
Activity: Community Celebrations
Fund: General
Account: 1.4570

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|---------------|
| Contractual Services: | | | | | | |
| 4570.5204 Community Celebrations - Community Day | \$ 24,028 | \$ 35,199 | \$ 29,650 | \$ 19,562 | \$ 29,500 | -0.51% |
| 4570.5206 Community Celebrations - SNIP Clean Up | - | - | 150 | - | 150 | 0.00% |
| 4570.5208 Community Celebrations - Volunteer Picnic | 3,094 | 2,591 | 3,650 | 642 | 4,000 | 8.75% |
| 4570.5210 Community Celebrations - Light Up Night | 6,420 | 2,232 | 10,250 | 7,687 | 10,250 | 0.00% |
| 4570.5212 Community Celebrations - Other Events | 200 | - | 200 | 12,250 | 17,500 | 98.86% |
| Total Contractual Services: | 33,742 | 40,022 | 43,900 | 40,141 | 61,400 | 28.50% |
| Total Community Celebrations: | 33,742 | 40,022 | 43,900 | 40,141 | 61,400 | 28.50% |

Department: Parks & Recreation
Activity: Conservation of Natural Resources
Fund: General
Account: 1.4610

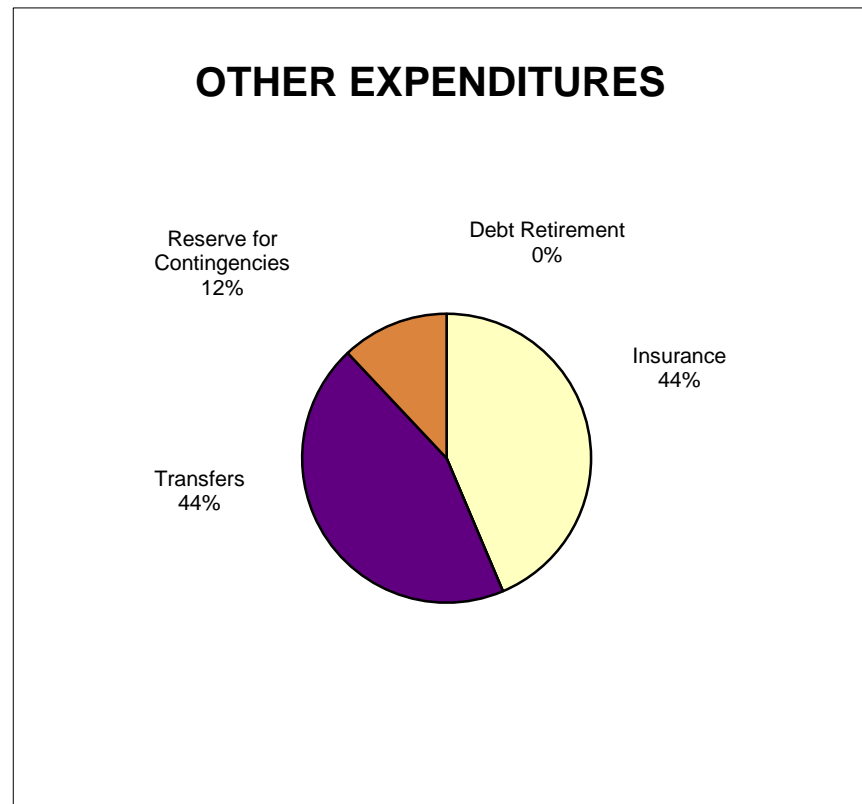
| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|---------------------|---------------------|----------------------|----------------------|---------------------|-----------------------|
| Contractual Services: | | | | | | |
| 4610.4521 Contracted Services - Gypsy Moth Control | \$ 7,240 | \$ 4,290 | \$ 11,290 | \$ 11,290 | \$ 6,290 | -79.49% |
| Total Contractual Services | 7,240 | 4,290 | 11,290 | 11,290 | 6,290 | -79.49% |
| Total Conservation of Resources | <u>7,240</u> | <u>4,290</u> | <u>11,290</u> | <u>11,290</u> | <u>6,290</u> | <u>-79.49%</u> |

Non- Departmental - 2018 Budget

Some Township expenditures are not chargeable to any one specific department.

The non-departmental expenditures reflect the payment of health benefits for retired employees, the retirement of debt, and expenses related to bond issuance .

| | <u>2017 Budget</u> | <u>2018 Budget</u> |
|-------------------------------|--------------------------|--------------------------|
| Debt Retirement | \$ 3,500 | \$ - |
| Insurance | 110,250 | 122,950 |
| Retiree Health Benefits | 178,413 | - |
| Transfers | 175,000 | 125,000 |
| Reserve for Contingencies | 36,000 | 33,850 |
| Total Non-Departmental | <u>\$ 503,163</u> | <u>\$ 281,800</u> |



Non- Departmental - Activity Description

Debt Retirement

The Township has no debt for the general fund. All debt was paid in full in 2012. This category will remain in the Township budget for future debt that may be required.

Insurance

Expenditures related to the Township's liability and package insurance coverage's are found in this account.

Retiree Health Benefits

This activity reflects the cost of providing health benefits to retired Shaler Township police officers and their spouses as required by employee bargaining contracts. Other employee groups receive some degree of retiree health care coverage. Township management has been very diligent in reducing these costs for future years.

Retiree COBRA Payments

This activity reflects payments made for health benefits in line with the Federal COBRA law. A corresponding revenue is realized in the General Fund for this expenditure.

Transfers to Other Funds

This budget category includes transfers to the capital improvements fund for various capital improvement projects scheduled in 2018 and in future years.

Other Uses and Expenditures

This center contains expenditures made from the General Fund to pay pensions and refunds of fire escrow.

Department: Non-Departmental
Activity: Debt Retirement
Fund: General
Account: 1.4710

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|-----------------|
| Contractual Services: | | | | | | |
| 4710.6066 Analysis Fee/Service Charges | \$ 2,949 | \$ 4,087 | \$ 3,500 | \$ 2,595 | \$ - | -100.00% |
| Total Contractual Services: | 2,949 | 4,087 | 3,500 | 2,595 | - | -100.00% |
| Total Debt Retirement: | 2,949 | 4,087 | 3,500 | 2,595 | - | -100.00% |

Department: Non-Departmental
Activity: Insurance
Fund: General
Account: 1.4860

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|----------------|----------------|----------------|-------------------|----------------|--------------|
| Contractual Services: | | | | | | |
| 4560.3585 Insurance - Annual Apprasial Update | \$ 695 | \$ 710 | \$ 750 | \$ 750 | \$ 12,250 | 93.88% |
| 4860.3510 Insurance - General | 85,398 | 82,964 | 86,500 | 84,447 | 86,500 | 0.00% |
| 4860.3515 Insurance - Library | 14,040 | 14,040 | 15,950 | 14,040 | 15,950 | 0.00% |
| 4860.3584 Insurance - Recreation | 7,767 | 7,768 | 8,250 | 7,768 | 8,250 | 0.00% |
| Total Contractual Services | 107,900 | 105,482 | 111,450 | 107,005 | 122,950 | 9.35% |
| Total Insurance: | 107,900 | 105,482 | 111,450 | 107,005 | 122,950 | 9.35% |

Department: Non-Departmental
Activity: Retiree Health Benefits
Fund: General
Account: 1.4890

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|--|----------------|----------------|----------------|-------------------|----------------|----------------|
| Personal Services: | | | | | | |
| 4890.1560 Employee Benefits - Health Care/Eye/Dental | \$ 197,037 | \$ 197,396 | \$ 242,138 | \$ 31,997 | \$ - | -100.00% |
| 4890.9600 Payment to Retirees Estates | 5,000 | 6,000 | - | 2,000 | - | -100.00% |
| Total Contractual Services: | 202,037 | 203,396 | 242,138 | 33,997 | - | #DIV/0! |
| Total Retiree Health Benefits: | 202,037 | 203,396 | 242,138 | 33,997 | - | #DIV/0! |

Department: Non-Departmental
Activity: Transfers to Capital Reserves
Fund: General
Account: 1.4920

| | 2015 | 2016 | 2017 | 2017 | 2018 | % |
|---|--------|--------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Projected | Budget | Change |
| Transfers: | | | | | | |
| 4920.0300 to Liquid Fuels Fund | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | 0.00% |
| 4920.8502 to Capital Improvements - General | - | - | - | - | - | 0.00% |
| 4920.8503 to Capital Improvements - Road | - | - | 70,000 | 70,000 | - | -100.00% |
| 4920.8505 to Capital Improvements - Police Department | - | - | - | - | - | 0.00% |
| 4920.8582 to Capital Improvements - SEMS Operating | - | - | - | - | - | 0.00% |
| 4920.8584 to Capital Improvements - Recreation | - | - | 105,000 | 105,000 | 125,000 | 16.00% |
| Total Transfers | - | - | 175,000 | 425,000 | 125,000 | -40.00% |
| Total Transfers: | - | - | 175,000 | 425,000 | 125,000 | -40.00% |

Department: Non-Departmental
Activity: Reserve for Contingencies
Fund: General
Account: 1.4930

| | 2015 Actual | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget | % Change |
|---|-------------------|----------------------|----------------------|----------------------|----------------------|----------------|
| Miscellaneous: | | | | | | |
| 4930.2800 Safety Incentives | \$ 4,612 | \$ 4,670 | \$ 5,600 | \$ 4,685 | \$ 5,600 | 0.00% |
| 4930.7000 Reserve for Contingencies | 5,342 | 899 | 22,500 | 0 | 15,750 | -42.86% |
| 4930.7004 Emergency Contingencies | 63,554 | 3,214 | 12,500 | - | 12,500 | 0.00% |
| Total Miscellaneous: | 73,508 | 8,783 | 40,600 | 4,685 | 33,850 | -19.94% |
| Total Reserve for Contingencies: | 73,508 | 8,783 | 40,600 | 4,685 | 33,850 | -19.94% |
| Total Revenues + Reserves | 16,535,688 | \$ 15,403,002 | \$ 15,077,050 | \$ 15,841,712 | \$ 15,045,484 | -0.21% |
| Total General Fund Expenditures | 13,357,713 | \$ 11,978,021 | \$ 12,994,338 | \$ 12,596,447 | \$ 12,808,381 | -1.45% |
| Total Reserve Fund Balance | 3,177,975 | \$ 3,424,982 | \$ 2,082,712 | \$ 3,245,265 | \$ 2,237,103 | 6.90% |